BOROUGH OF HADDON HEIGHTS COUNTY OF CAMDEN

REPORT OF AUDIT

FOR THE YEAR ENDED DECEMBER 31, 2016



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BOROUGH OF HADDON HEIGHTS

PART 1

REPORT OF AUDIT OF FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2016



INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor and Members of the Borough Council Borough of Haddon Heights Haddon Heights, New Jersey 08035

Report on the Financial Statements

We have audited the accompanying statements of assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the Borough of Haddon Heights, in the County of Camden, State of New Jersey, as of December 31, 2016 and 2015, and the related statements of operations and changes in fund balance - regulatory basis for the years then ended, and the related statement of revenues - regulatory basis, statement of expenditures - regulatory basis, and statement of general fixed asset group of accounts - regulatory basis for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the Borough's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Borough's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Borough's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

12100

Opinions

Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

As described in note 1 to the financial statements, the financial statements are prepared by the Borough on the basis of the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey.

The effects on the financial statements of the variances between the regulatory basis of accounting described in note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America" paragraph, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of the Borough of Haddon Heights, in the County of Camden, State of New Jersey, as of December 31, 2016 and 2015, or the results of its operations and changes in fund balance for the years then ended.

Opinion on Regulatory Basis of Accounting

In our opinion, the financial statements referred to previously present fairly, in all material respects, the assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the Borough of Haddon Heights, in the County of Camden, State of New Jersey, as of December 31, 2016 and 2015, and the results of its operations and changes in fund balance - regulatory basis of such funds for the years then ended, and the revenues - regulatory basis and expenditures - regulatory basis of the various funds, and general fixed asset group of accounts - regulatory basis, for the year ended December 31, 2016, in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, as described in note 1.

Other Matters

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough's basic financial statements. The supplemental statements and schedules presented for the various funds, as listed in the table of contents, are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, and are not a required part of the basic financial statements.

The supplemental statements and schedules presented for the various funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental statements and schedules described in the previous paragraph are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated May 19, 2017 on our consideration of the Borough of Haddon Heights's, in the County of Camden, State of New Jersey, internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Haddon Heights's internal control over financial reporting and compliance.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants & Consultants

Bowman & Company LLP

Robert S. Marrone Certified Public Accountant Registered Municipal Accountant

Nolut S. Maure

Voorhees, New Jersey May 19, 2017



REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor and Members of the Borough Council Borough of Haddon Heights Haddon Heights, New Jersey 08035

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, of the Borough of Haddon Heights, in the County of Camden, State of New Jersey, as of and for the year ended December 31, 2016, and the related notes to the financial statements, which collectively comprise the Borough's basic financial statements, and have issued our report thereon dated May 19, 2017. That report indicated that the Borough of Haddon Heights's financial statements were not prepared in accordance with accounting principles generally accepted in the United States of America, but were prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Borough of Haddon Heights's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Borough of Haddon Heights' internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough of Haddon Heights' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of Haddon Heights's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

Bowman: Company LLP

Nolut S. Maure

& Consultants

Robert S. Marrone Certified Public Accountant

Registered Municipal Accountant

Voorhees, New Jersey May 19, 2017

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statements of Assets, Liabilities, Reserves, and Fund Balances - Regulatory Basis
As of December 31, 2016 and 2015

	Ref.	<u>2016</u>	<u>2015</u>
<u>ASSETS</u>			
Regular Fund:			
Cash:			
Treasurer	SA-1	\$ 1,637,268.48	\$ 1,558,567.62
Change Funds	Α	200.00	200.00
Due State of NJ - Senior Citizens and Vet. Deductions	SA-2	13,584.21	13,334.21
		1,651,052.69	1,572,101.83
Receivables and Other Assets with			
Full Reserves:			
Delinquent Property Taxes Receivable	SA-3	327,840.63	407,350.35
Tax Title Liens Receivable	SA-4	5,346.15	1,193.94
Prepaid School Taxes	SA-12	118.00	
Due State of NJ - Burial Permit Fee	SA-1		5.00
Revenue Accounts Receivable	SA-6	9,885.49	11,814.47
Due Federal, State and Other Grant Fund	SA-17	32,803.12	145,057.27
Due Animal Control Fund	В	0.05	6.62
Due Trust Other Fund	В		4,953.91
Due General Capital Fund	С	57.01	
		376,050.45	570,381.56
		2,027,103.14	2,142,483.39
Federal, State and Other Grant Fund:			
Due General Capital Fund	SA-21	13,201.32	36,001.32
Federal, State and Other Grants Receivable	SA-18	183,142.72	386,025.69
		196,344.04	422,027.01
		\$ 2,223,447.18	\$ 2,564,510.40

(Continued)

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statements of Assets, Liabilities, Reserves, and Fund Balances - Regulatory Basis
As of December 31, 2016 and 2015

Ref. 2016	2015 375,242.28 161,001.79 86,108.36 8,433.52 25,710.56 4.00
Regular Fund: Liabilities: Appropriation Reserves A-3;SA-7 \$ 223,791.79 \$ Reserve for Encumbrances A-3 40,340.36 \$ 40,340.36 A-3 40,340.36 A-3 40,340.36 A-3 A-40,340.36 A-8 139,038.89 A-8 140,038.89 A-8 150,038.89 A-8 150,038.89 A-8 150,038.89 A-8 150,009.20 A-8 150,009.20 A-8 A-8 150,009.20 A-8 150,009.20 A-8 150,009.20 A-8 150,009.20	161,001.79 86,108.36 8,433.52 25,710.56 4.00
A-3;SA-7 \$ 223,791.79 \$ Reserve for Encumbrances	161,001.79 86,108.36 8,433.52 25,710.56 4.00
Appropriation Reserves A-3;SA-7 \$ 223,791.79 \$ Reserve for Encumbrances Prepaid Taxes A-3 40,340.36 40,340.36 Prepaid Taxes SA-8 139,038.89 139,038.89 Tax Overpayments SA-9 2.40 Due County for Added and Omitted Taxes SA-11 45,586.92 Local School District Taxes Payable SA-12 Due State of New Jersey: SA-12 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	161,001.79 86,108.36 8,433.52 25,710.56 4.00
Reserve for Encumbrances A-3 40,340.36 Prepaid Taxes SA-8 139,038.89 Tax Overpayments SA-9 2.40 Due County for Added and Omitted Taxes SA-11 45,586.92 Local School District Taxes Payable SA-12 Due State of New Jersey: SA-12 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	161,001.79 86,108.36 8,433.52 25,710.56 4.00
Prepaid Taxes SA-8 139,038.89 Tax Overpayments SA-9 2.40 Due County for Added and Omitted Taxes SA-11 45,586.92 Local School District Taxes Payable SA-12 Due State of New Jersey: SA-12 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	86,108.36 8,433.52 25,710.56 4.00
Tax Overpayments SA-9 2.40 Due County for Added and Omitted Taxes SA-11 45,586.92 Local School District Taxes Payable SA-12 Due State of New Jersey: SA-14 150.00 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	8,433.52 25,710.56 4.00
Due County for Added and Omitted Taxes SA-11 45,586.92 Local School District Taxes Payable SA-12 Due State of New Jersey: SA-14 150.00 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	25,710.56 4.00
Local School District Taxes Payable SA-12 Due State of New Jersey: SA-14 Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	4.00
Due State of New Jersey: SA-14 150.00 Marriage License Fees SA-15 2,657.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	
Marriage License Fees SA-14 150.00 DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	
DCA Training Fees SA-15 2,657.00 Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	150.00
Accounts Payable SA-16 602.75 Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C C Due Trust Other Fund B 3,123.04 Reserves for Receivables A 376,050.45	1,850.00
Reserve for Master Plan Update A 2,873.36 Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C B 3,123.04 Due Trust Other Fund B 473,477.71 Reserves for Receivables A 376,050.45	1,528.00
Reserve for Payment of Debt Service A 15,311.20 Due General Capital Fund C B 3,123.04 Due Trust Other Fund B 473,477.71 Reserves for Receivables A 376,050.45	2,873.36
Due General Capital Fund C Due Trust Other Fund B 3,123.04 473,477.71 A 376,050.45	15,311.20
Due Trust Other Fund B 3,123.04 473,477.71 473,477.71 Reserves for Receivables A 376,050.45	133,677.16
## A ##	100,077.10
Reserves for Receivables A 376,050.45	
	811,890.23
	570,381.56
Fulld Balance A-1 1,177,574.96	
	760,211.60
2,027,103.14 2	142,483.39
Fordered State and Other Creat Funds	
Federal, State and Other Grant Fund:	45 000 44
Federal, State and Other Grants - Unappropriated SA-19 1,702.98	15,009.41
Federal, State and Other Grants - Appropriated SA-20 145,121.53	232,556.13
Reserve for Encumbrances SA-17;SA-20 16,716.41	13,208.27
Contracts Payable SA-17	16,195.93
Due Current Fund SA-17 32,803.12	145,057.27
196,344.04	
\$ 2,223,447.18 \$ 2	422,027.01

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statements of Operations and Changes in Fund Balance - Regulatory Basis For the Years Ended December 31, 2016 and 2015

	<u>2016</u>	<u>2015</u>
Revenue and Other Income Realized:	A 500 000 00	. 40.4 7 00.00
Fund Balance Utilized	\$ 530,000.00	\$ 434,700.00
Miscellaneous Revenues Anticipated	1,739,471.24	1,842,961.13
Receipts from Delinquent Taxes	408,266.72	384,949.17
Receipts from Current Taxes	25,232,389.93	24,479,899.76
Nonbudget Revenues	40,323.21	45,995.91
Prior Year Accounts Payable Canceled Other Credits to Income:	703.16	1,820.11
Unexpended Balance of Appropriation Reserves	241,610.61	84,226.57
Reserves Liquidated:		
Due State of NJ - Burial Permit Fee	5.00	
Due from Federal, State and Other Grant Fund	112,254.15	
Due from Trust Other Fund	4,953.91	
Due from Animal Control Fund	6.57	
Total Income	28,309,984.50	27,274,552.65
Expenditures:		
Budget and Emergency Appropriations:		
Appropriations Within "CAPS"		
Operations:		
Salaries and Wages	2,533,195.00	2,498,325.00
Other Expenses	3,251,100.00	3,149,031.00
Deferred Charges and Statutory Expenditures	580,250.00	582,825.12
Appropriations Excluded from "CAPS"		
Operations:		
Salaries and Wages	18,587.77	7,508.67
Other Expenses	374,685.48	611,901.89
Capital Improvements	47,500.00	47,500.00
Municipal Debt Service	649,549.63	627,671.74
Deferred Charges and Judgments	200,000.00	
County Taxes	6,822,043.31	6,628,110.03
Due County for Added and Omitted Taxes	45,586.92	25,710.56
Local District School Tax	12,839,938.00	12,611,051.00
Refund of Prior Year Revenue	10.00	1.70
Reserve Created for Prepaid School Taxes	118.00	
Interfunds Created:		
Due from General Capital Fund	57.01	
Due from Trust Other Fund		1,070.56
Due from Animal Control Fund		5.17
Due from Federal, State and Other Grant Fund		109,284.28
Total Expenditures	27,362,621.12	26,899,996.72

(Continued)

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statements of Operations and Changes in Fund Balance - Regulatory Basis For the Years Ended December 31, 2016 and 2015

	<u>2016</u>		<u>2015</u>
Statutory Excess to Fund Balance	\$ 947,363.38	5	\$ 374,555.93
Fund Balance January 1	 760,211.60		820,355.67
	1,707,574.98		1,194,911.60
Decreased by: Utilization as Anticipated Revenue	530,000.00		434,700.00
Fund Balance December 31	\$ 1,177,574.98	3	\$ 760,211.60

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Revenues - Regulatory Basis For the Year Ended December 31, 2016

	4	Anticipated <u>Budget</u>	Sp	ecial N.J.S.A. 40A:4-87	Realized	Excess
Fund Balance	\$	530,000.00			\$ 530,000.00	
Miscellaneous Revenues:						
Licenses:						
Other		1,500.00			2,090.00	\$ 590.00
Fees and Permits		33,400.00			47,828.32	14,428.32
Fines and Costs:						
Municipal Court		190,000.00			215,032.78	25,032.78
Interest and Costs on Taxes		50,000.00			93,060.37	43,060.37
Cable TV Franchise Fee		105,000.00			116,954.12	11,954.12
Payments in Lieu of Taxes		54,500.00			63,298.20	8,798.20
Energy Receipts Tax P.L. 1997, Chapters 162 & 167)		754,209.00			754,209.00	
Uniform Construction Code Fees		110,000.00			164,196.00	54,196.00
Uniform Fire Safety Act		3,000.00			4,789.20	1,789.20
Police Outside Employment Administrative Cost		10,500.00			10,500.00	
Police Outside Employment Revenue for Vehicle		68,000.00			68,000.00	
Facilities Rentals		39,000.00			52,535.00	13,535.00
Recreation Fees		40,000.00			58,173.50	18,173.50
Public and Private Revenues Offset With Appropriations:						
Body Armor Fund		1,762.91			1,762.91	
Recycling Tonnage Grant		8,246.50			8,246.50	
Click it or Ticket			\$	5,000.00	5,000.00	
Municipal Alliance on Alcoholism and Drug Abuse		11,074.00			11,074.00	
Municipal Court Alcohol Education, Rehabilitation						
and Enforcement Fund				1,087.77	1,087.77	
Hazardous Discharge Site Remediation				31,000.00	31,000.00	
Clean Communities Grant				17,796.71	17,796.71	
Drive Sober or Get Pulled Over		5,000.00		5,000.00	10,000.00	
Drunk Driving Enforcement Fund Grant				2,500.00	2,500.00	
Bullet Proof Vest				336.86	336.86	
Subtotal Miscellaneous Revenues		1,485,192.41		62,721.34	1,739,471.24	191,557.49
		, ,		•	, ,	•
Receipts from Delinquent Taxes		300,000.00			408,266.72	108,266.72
Subtotal General Revenues	2	2,315,192.41		62,721.34	2,677,737.96	299,824.21
Amount to be Raised by Taxes for Support of						
Municipal Budget		5,473,924.05			5,721,781.25	247,857.20
Minimum Library Tax		271,640.58			271,640.58	
Subtotal Amount to be Raised by Taxes		5,745,564.63			5,993,421.83	247,857.20
Budget Totals Nonbudget Revenues		8,060,757.04		62,721.34	8,671,159.79 40,323.21	547,681.41 40,323.21
	\$ 8	8,060,757.04	\$	62,721.34	\$ 8,711,483.00	\$588,004.62

(Continued)

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Revenues - Regulatory Basis For the Year Ended December 31, 2016

ANALYSIS OF REALIZED REVENUES				
Allocation of Current Tax Collections:				
Revenue from Collections			\$ 2	5,232,389.93
Allocated to:				
School, County, and Library Taxes			1	9,979,208.81
Balance for Support of Municipal Budget Revenues				5,253,181.12
Add:				
Appropriation: "Reserve for Uncollected Taxes"				468,600.13
Amount for Support of Municipal				
Budget Appropriations			\$	5,721,781.25
Delinquent Taxes:			Φ	400 000 70
Receipts			\$	408,266.72
Licenses - Other: Raffle Licenses	\$	200.00		
Registrar of Vital Statistics - Marriage Licenses	Ф	1,890.00		
regional of that etanomic manage flooriess		1,000.00	ı	
Fees and Permits - Other:			\$	2,090.00
Street Openings	\$	5,797.00		
Curb and Sidewalk	Ψ	4,175.00		
Planning Board Fees		3,320.00		
Zoning Board Fees		3,375.00		
Register of Vital Statistics		10,190.00		
Police Permits		1,452.32		
Overnight Parking		4,055.00		
Fire Prevention Inspection Fees		15,464.00		
			\$	47,828.32
				-

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Revenues - Regulatory Basis For the Year Ended December 31, 2016

Analysis of Realized Revenue:	(Continued)

Analysis of Non-Budget Revenue	.		
Sr Citizens & Vets Deduction Administration	\$ 1,525.00		
Tax Sale Costs	7,463.37		
Certificate of Redemption	500.00		
Sale of Municipal Assets	9,120.82		
Sewer Connections	2,250.00		
Interest on Investments	4,448.28		
Motor Vehicle Inspections	5,265.28		
Cancel Outstanding Checks	522.80		
Solicitor Permits	1,500.00		
NSF Check Charge	380.00		
Scrap Metal	1,041.80		
Fence Permit	2,100.00		
OPRA Copies	51.93		
200 Foot List	330.00		
Conrail Right of Way	1,225.00		
Rental of Facilities	400.00		
Miscellaneous	509.99		
		\$ 38,634.27	
Due From Trust Other - Interest on Investments		1,631.88	
Due From Animal Control - Interest on Investments		0.05	
Due From General Capital - Interest on Investments		57.01	

		Appropriations	ations		Expended	pep			Unexpended
		Budget	Budget After Modification		Paid or Charged	Encumbered	bered	Reserved	Balance Canceled
OPERATIONS WITHIN "CAPS" GENERAL GOVERNMENT: General Administration									
Other Expense	s	30,000.00	30,000.00	↔	27,730.54	↔	459.27 \$	1,810.19	
Postage			10,000.00		9,591.53				
Office Supplies		12,000.00	12,000.00		10,247.89		820.15	931.96	
Public Events		12,000.00	12,000.00		11,146.65		200.00	653.35	
Municipal Clerk									
Salaries and Wages	`	126,990.00	131,690.00		131,008.94			681.06	
Other Expenses		20,300.00	22,300.00		21,432.01		00.99	801.99	
Financial Administration									
Salaries and Wages		53,600.00	50,600.00		49,761.24			838.76	
Other Expenses		11,000.00	11,500.00		11,006.93			493.07	
Audit Services									
Other Expenses		40,000.00	40,000.00		40,000.00				
Assessment of Taxes									
Salaries and Wages		49,050.00	49,750.00		49,686.68			63.32	
Other Expenses		12,900.00	11,000.00		8,093.02		525.00	2,381.98	
Collection of Taxes									
Salaries and Wages		60,500.00	61,700.00		61,651.46			48.54	
Other Expenses		10,000.00	10,000.00		9,048.49			951.51	
Legal Services									
Contractual		12,000.00	12,000.00		8,866.66			3,133.34	
Other Expenses		30,000.00	95,000.00		92,800.57			2,199.43	
Engineering Services and Costs									
Other Expenses		00.000,69	00.000,69		62,791.30			6,208.70	
Municipal Prosecutor									
Other Expenses		9,000.00	9,000.00		9,000.00				
Municipal Building									
Salaries and Wages		40,000.00	39,000.00		36,982.90		1	2,017.10	
Other Expenses		42,800.00	45,300.00		44,519.53		535.23	245.24	

(Continued)

	Approp	Appropriations	Expended	papu		Unexpended
	Budget	Budget After <u>Modification</u>	Paid or <u>Charged</u>	Encumpered	Reserved	Balance <u>Canceled</u>
OPERATIONS WITHIN "CAPS" (CONTD)						
General Liability	\$ 120,000.00	\$ 112,000.00	\$ 101,244.35		\$ 10,755.65	
Worker's Compensation	·					
Employee Group Insurance	1,249,400.00	1,180,400.00	1,167,115.12		13,284.88	
Employee Benefit Waiver	26,000.00	29,500.00	29,234.52		265.48	
Unemployment Compensation I AND USE ADMINISTRATION:	5,000.00	5,000.00	5,000.00			
Planning Board:						
Salaries and Wages	9,500.00	9,500.00	9,463.50		36.50	
Other Expenses	3,900.00	3,900.00	2,881.09		1,018.91	
Zoning Board of Adjustments:						
Salaries and Wages	15,400.00	15,400.00	15,397.98		2.02	
	200.00	020.00	613.32		36.68	
ה Environmental Commission						
Other Expenses	250.00	250.00	490.00		00.09	
PUBLIC SAFELY:						
Police						
Salaries and Wages	1,449,650.00	1,450,650.00	1,449,801.16		848.84	
Other Expenses	87,400.00	87,400.00	74,998.16	\$ 10,230.84	2,171.00	
Fire						
Salaries and Wages	109,400.00	110,900.00	110,889.32		10.68	
Other Expenses	45,700.00	45,700.00	34,406.53	10,745.90	547.57	
Fire Hydrant Service	73,200.00	73,200.00	66,973.50		6,226.50	
Fire Safety Official:						
Salaries and Wages	17,100.00	17,100.00	16,555.41		544.59	
Other Expenses	00.009	00.009	412.64	75.00	112.36	
Office of Emergency Management:						
Salaries and Wages	1,460.00	1,460.00	1,451.56		8.44	
Other Expenses	200.00	200.00	20.00		150.00	
Municipal Court:						
Salaries and Wages	11,620.00	11,620.00	11,615.50		4.50	
Other Expenses	00.000,011	00.000,011	95,580.54		20,419.40	

(Continued)

	Appro	Appropriations	Expe	Expended		Unexpended
	Budget	Budget After <u>Modification</u>	Paid or <u>Charged</u>	Encumbered	Reserved	Balance <u>Canceled</u>
OPERATIONS WITHIN "CAPS" (CONT'D) PUBLIC WORKS: Public Works:						
Salaries and Wages	\$ 451,275.00	\$ 453,275.00	\$ 452,256.72		\$ 1,018.28	
Other Expenses	156,650.00	156,650.00	150,672.14	\$ 446.00	5,531.86	
Garbage and Trash Removal						
Other Expenses	312,000.00	312,000.00	286,000.00		26,000.00	
Venicle Maintenance Solid Waste Disposal	52,000.00	62,500.00 212,500.00	59,489.53 180 148 65	2,091.63	918.84 32 351 35	
GOI'G WASSE DISPOSAL HEALTH AND WELFARE:	2,000.00	7,000.00	7,00		02,00	
Dog Regulation						
Contractual	12,100.00	12,100.00	9,398.00		2,702.00	
RECREATION AND EDUCATION:						
Parks and Recreation						
Salaries and Wages	23,000.00	23,000.00	19,350.44		3,649.56	
Other Expenses	45,000.00	45,000.00	35,488.89	1,931.00	7,580.11	
Historic Commission						
Other Expenses	500.00	200.00			200.00	
CODE ENFORCEMENT AND ADMINISTRATION:						
Construction Code Official						
Salaries and Wages	80,900.00	78,050.00	74,033.89		4,016.11	
Other Expenses	3,250.00	3,250.00	2,717.90	92.52	439.58	
UNCLASSIFIED AND BULK PURCHASES:						
Utilities:						
Gasoline	45,000.00	45,000.00	36,298.76	1,200.17	7,501.07	
Telephone	39,400.00	41,900.00	40,681.30	661.18	557.52	
Electric Utilities	95,000.00	95,000.00	69,965.40	3,845.41	21,189.19	
Street Lighting	80,000.00	80,000.00	61,211.45	6,296.54	12,492.01	
Water Utilities	12,000.00	14,500.00	12,191.37	118.52	2,190.11	
Total Operations Within "CAPS"	5.774.295.00	5.784.295.00	5.534.485.54	40.340.36	209.469.10	
Detail: Salaries and Wages	2 525 445 00	2.533.195.00	2 478 291 20		13 783 80	
Other Expenses	3,248,850.00	3,251,100.00	3,056,194.34	40,340.36	195,685.30	

	Approp	Appropriations	Expended	papu		Unexpended
	Budget	Budget After Modification	Paid or Charged	Encumpered	Reserved	Balance Canceled
DEFERRED CHARGES AND STATUTORY EXPENDITURES - MUNICIPAL WITHIN "CAPS": Statutory Expenditures: Contribution to: Social Security System (O.A.S.I.) Public Employees Retirement System Police and Eireman's Retirement System	\$ 120,000.00 127,500.00	\$ 110,000.00 127,500.00	\$ 108,928.62 127,465.00		\$ 1,071.38	
Total Deferred Charges and Statutory Expenditures - Municipal Within "CAPS"	590,250.00	580,250.00	579,119.62		1,130.38	
Total General Appropriations for Municipal Purposes Within "CAPS"	6,364,545.00	6,364,545.00	6,113,605.16	\$ 40,340.36	210,599.48	
Public and Private Programs Offset by Revenues: Municipal Alliance on Alcoholism and Drug Abuse Municipal Alliance - Local Match Recycling Tonnage Grant Bullet Proof Vest (N.J.S.A. 40A4-87, \$336.86) Municipal Court Alcohol Education, Rehabilitation and Enforcement Fund (NJ 40A:4-87, \$1,087.77) Clean Communities Grant (NJ 40A:4-87, \$17,796.71) Hazardous Discharge Site Remediation (NJ 40A:4-87, \$31,000.00) Drive Sober or Get Pulled Over (NJ 40A:4-87, \$5,000.00) Click it or Ticket (NJ 40A:4-87, \$5,000.00) Body Armor Fund Drunk Driving Enforcement Fund Grant (NJ 40A:4-87, \$2,500.00)	11,074.00 2,768.50 8,246.50 5,000.00	11,074.00 2,768.50 8,246.50 336.86 1,087.77 17,796.71 31,000.00 10,000.00 5,000.00 1,762.91 2,500.00	11,074.00 2,768.50 8,246.50 336.86 1,087.77 17,796.71 31,000.00 10,000.00 5,000.00 1,762.91 2,500.00			
Total Public and Private Programs Offset by Revenues	28,851.91	91,573.25	91,573.25			

(Continued)

	Approp	Appropriations	Expended	pepu		Unexpended
	Budget	Budget After Modification	Paid or <u>Charged</u>	Encumpered	Reserved	Balance Canceled
OPERATIONS EXCLUDED FROM "CAPS" (CONT'D) Maintenance of Free Public Library Trash Collection Services/Apartments Recycling Tax Length of Service Award Program	\$ 272,000.00 13,300.00 10,000.00 6,400.00	\$ 272,000.00 13,300.00 10,000.00 6,400.00	\$ 272,000.00 3,007.29 7,100.40 6,400.00		\$ 10,292.71 2,899.60	
Total Operations - Excluded from "CAPS"	330,551.91	393,273.25	380,080.94		13,192.31	
Detail: Salaries and Wages Other Expenses	5,000.00 325,551.91	18,587.77 374,685.48	18,587.77 361,493.17		13,192.31	
CAPITAL IMPROVEMENTS - EXCLUDED FROM "CAPS" Capital Improvement Fund	47,500.00	47,500.00	47,500.00			
Total Capital Improvements - Excluded from "CAPS"	47,500.00	47,500.00	47,500.00			
MUNICIPAL DEBT SERVICE - EXCLUDED FROM "CAPS" Payment of Bond Principal Interest on Bonds Loan Repayments for Principal and Interest	475,000.00 160,250.00 14,310.00	475,000.00 160,250.00 14,310.00	475,000.00 160,247.50 14,302.13			\$ 2.50
Total Municipal Debt Service - Excluded from "CAPS"	649,560.00	649,560.00	649,549.63			10.37
<u>DEFERRED CHARGES - EXCLUDED FROM "CAPS"</u> Deferred Charges to Future Taxation Unfunded (Ord. 1425)	200,000.00	200,000.00	200,000.00			
Total Deferred Charges - Excluded from "CAPS"	200,000.00	200,000.00	200,000.00			
Total General Appropriations for Municipal Purposes Excluded from "CAPS"	1,227,611.91	1,290,333.25	1,277,130.57		13,192.31	10.37

(Continued)

		Approp	Appropriations	Expended	papu				Unexp	Unexpended
		Budget	Budget After Modification	Paid or <u>Charged</u>	Encu	Encumbered	R	Reserved	Can	Balance Canceled
Sub	Subtotal General Appropriations	\$ 7,592,156.91	\$ 7,654,878.25	\$ 7,390,735.73	8	40,340.36	\$	223,791.79	↔	10.37
Res	Reserve for Uncollected Taxes	468,600.13	468,600.13	468,600.13						Ī
Tota	Total General Appropriations	\$8,060,757.04 \$8,123,478.38	\$ 8,123,478.38	\$ 7,859,335.86	\$	40,340.36 \$		223,791.79	↔	10.37
B 4	Budget		\$ 8,060,757.04							
ζ	107.407.407.4-07.4-07.4-07.4-07.4-07.4-07		40.121.20							
1		"	\$ 8,123,478.38							
Щ 19	Federal, State and Other Grants - Appropriated			\$ 91,573.25						
ď	Reserve for Uncollected Taxes			468,600.13						
□ □	Disbursed by Trust Other Fund Disbursed			9,375.38 7,289,787.10						
				\$ 7,859,335.86						

The accompanying Notes to Financial Statements are an integral part of this statement.

12100 Exhibit B

BOROUGH OF HADDON HEIGHTS

TRUST FUND

Statements of Assets, Liabilities, and Reserves - Regulatory Basis As of December 31, 2016 and 2015

<u>ASSETS</u>	Ref.	<u>2016</u>	(Restated) <u>2015</u>
Animal Control Fund: Cash	SB-1	\$ 257.88	\$ 3,149.86
Other Funds:			
Cash	SB-1	934,069.50	834,286.98
Due Current Fund	SB-10	3,123.04	
Due County of Camden:	0D 5	00.004.00	F0 700 00
Community Development Block Grant Receivable	SB-5	22,294.80	58,700.00
Investments - Length of Service Award Program	SB-11	103,059.29	93,250.56
		1,062,546.63	986,237.54
		\$1,062,804.51	\$ 989,387.40
LIABILITIES AND RESERVES			
Animal Control Fund:			
Due Current Fund	SB-4	\$ 0.05	\$ 6.62
Due State of New Jersey	SB-3	12.80	12.80
Reserve for Encumbrances	SB-1	0.45.00	225.50
Reserve for Animal Control Expenditures	SB-2	245.03	2,904.94
Other Funds:		257.88	3,149.86
Due Current Fund	SB-10		4,953.91
Reserve for Encumbrances	SB-9	2,088.83	6,995.70
Contracts Payable	SB-1	_,,,,,,,,	46,200.00
Reserve for Community Development Block Grant	SB-6	22,294.80	2,195.55
Reserve for Recycling	SB-7	2,278.91	6,552.40
Reserve for Public Defender	SB-7	26.57	2,019.07
Reserve for Unemployment Compensation	SB-7	2,388.63	31.75
Reserve for Uniform Fire Safety Code - Penalties	SB-7	5,146.11	5,768.83
Reserve for Street Opening Deposits	SB-7	1,750.00	1,723.00
Reserve for Planning & Zoning Board	SB-7	23,434.93	22,436.18
Reserve for Tax Title Lien Redemptions - Outside Liens	SB-7 SB-7	412,456.61	474,329.73
Reserve for Citizen Donations for Police Department Reserve for POAA	SB-7 SB-7	2,750.94 3,956.28	3,514.11 3,148.28
Reserve for Municipal Drug Alliance Donations	SB-7	25,397.17	25,575.93
Reserve for Police Forfeiture	SB-7	3,420.92	2,187.74
Reserve for Fire Department	SB-7	516.12	516.12
Reserve for Off Duty Police	SB-7	24,457.78	88,756.42
Reserve for Memorial Clock Donations	SB-7	14,365.53	14,340.53
Reserve for Fourth of July Parade	SB-7	176.95	76.95
Reserve for Land Deposits	SB-7	154,245.34	154,245.34
Reserve for Community Garden	SB-7	981.46	1,065.35
Reserve for Heights Report	SB-7	9,133.47	9,835.65
Reserve for Shade Tree Donations	SB-7	400.00	400.00
Reserve for Streetscape Reserve for Neighbor's Night Out	SB-7	2 104 05	2.68
Reserve for Affordable Housing	SB-7 SB-7	3,194.05 225,000.00	9,946.66
Reserve for Recreation Donations	SB-7	110.00	
Reserve for Playground Equipment	SB-7	4,360.18	
Reserve for Recreation Field Use	SB-7	25.00	
Reserve for Length of Service Award Program	SB-7	103,059.29	93,250.56
Reserve for Payroll Deductions Payable	SB-8	15,130.76	6,169.10
		1,062,546.63	986,237.54
		\$1,062,804.51	\$ 989,387.40

12100 Exhibit C

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND

Statements of Assets, Liabilities, Reserves and Fund Balances - Regulatory Basis
As of December 31, 2016 and 2015

ASSETS	Ref.	<u>2016</u>	<u>2015</u>
Cash Due Current Fund Deferred Charges to Future Taxation:	SC-1 SC-5	\$ 19,383.73	\$ 194,348.77 133,677.16
Funded	SC-3	4,810,149.90	5,297,286.68
Unfunded	SC-4	646,300.68	466,300.68
Official	50 4	 040,000.00	 400,000.00
		\$ 5,475,834.31	\$ 6,091,613.29
LIABILITIES, RESERVES AND FUND BALANCE			
Due Federal and State Grant Fund	SC-2	\$ 13,201.32	\$ 36,001.32
Due Current Fund	SC-5	57.01	
Capital Improvement Fund	SC-6	26,656.22	24,156.22
Improvement Authorizations:			
Funded	SC-7	25,546.77	34,238.57
Unfunded	SC-7	75,628.76	109,802.97
Contracts Payable	SC-8	38,949.15	335,300.00
Contracts Payable - Retainage Due Contractor	SC-8	6,391.02	
Reserve for Encumbrances	SC-9	11,441.16	227,914.53
Reserve to Pay Debt Service	SC-10	87,300.00	26,400.00
Green Trust Loan Payable	SC-11	99,149.90	111,286.68
General Serial Bonds	SC-12	4,711,000.00	5,186,000.00
Bond Anticipation Note Payable	SC-13	380,000.00	
Fund Balance	С	 513.00	 513.00
		\$ 5,475,834.31	\$ 6,091,613.29

12100 Exhibit D

BOROUGH OF HADDON HEIGHTS

GENERAL FIXED ASSET GROUP OF ACCOUNTS Statement of General Fixed Asset Group of Accounts - Regulatory Basis For the Year Ended December 31, 2016

	Balance <u>Dec. 31, 2015</u>	Additions	<u>Deletions</u>	Balance <u>Dec. 31, 2016</u>
Fixed Assets:				
Land	\$ 9,494,100.00			\$ 9,494,100.00
Buildings	5,941,561.90	\$ 634,343.83		6,575,905.73
Equipment	485,602.48	36,412.55	\$ 7,875.00	514,140.03
Vehicles	2,563,002.18	236,990.00	194,672.28	2,605,319.90
Total Fixed Assets	\$ 18,484,266.56	\$ 907,746.38	\$ 202,547.28	\$ 19,189,465.66
Total Investment in Fixed Assets	\$ 18,484,266.56	\$ 907,746.38	\$ 202,547.28	\$ 19,189,465.66

BOROUGH OF HADDON HEIGHTS

Notes to Financial Statements
For the Year Ended December 31, 2016

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Description of Financial Reporting Entity</u> - The Borough of Haddon Heights (hereafter referred to as the "Borough") was incorporated in March, 1904 and is located in southwest New Jersey approximately seven miles southeast of the City of Philadelphia. The population according to the 2010 census is 7,473. The Borough form of government is in accordance with N.J.S.A. 40A:60-1 et seq. The government consists of a Mayor and six Council Members. Executive and administrative responsibility rests with the Mayor with the Council Members having legislative responsibility. The Borough clerk assists the governing body in their duties.

<u>Component Units</u> - The financial statements of the component units of the Borough are not presented in accordance with Governmental Accounting Standards Board GASB Statements No. 14, *The Financial Reporting Entity,* as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units,* and GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34.* If the provisions of GASBS No. 14, as amended by GASBS No. 39 and GASBS No. 61, had been complied with, the financial statements of the following component units would have been either blended or discretely presented with the financial statements of the Borough, the primary government:

James N. Alexander III Haddon Heights Public Library 608 Station Avenue Haddon Heights, New Jersey 08035

Annual financial reports may be inspected directly at the office of the component unit during regular business hours.

Measurement Focus, Basis of Accounting and Financial Statement Presentation - The financial statements of the Borough contain all funds and account groups in accordance with the *Requirements of Audit* ("*Requirements*") as promulgated by the State of New Jersey, Department of Community Affairs, Division of Local Government Services. The principles and practices established by the *Requirements* are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Generally, the financial statements are presented using the flow of current financial resources measurement focus and modified accrual basis of accounting with minor exceptions as mandated by these *Requirements*. In addition, the prescribed accounting principles previously referred to differ in certain respects from accounting principles generally accepted in the United States of America applicable to local government units. The more significant differences are explained in this note.

In accordance with the *Requirements*, the Borough accounts for its financial transactions through the use of separate funds which are described as follows:

<u>Current Fund</u> - The current fund accounts for resources and expenditures for governmental operations of a general nature, including federal and state grant funds.

<u>Trust Funds</u> - The various trust funds account for receipts, custodianship, and disbursement of funds in accordance with the purpose for which each reserve was created.

<u>General Capital Fund</u> - The general capital fund accounts for receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the current fund.

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

<u>General Fixed Asset Group of Accounts</u> - The general fixed asset group of accounts is utilized to account for property, land, buildings, and equipment that have been acquired by other governmental funds.

Budgets and Budgetary Accounting - The Borough must adopt an annual budget for its current fund in accordance with N.J.S.A. 40A:4 et seq. N.J.S.A. 40A:4-5 requires the governing body to introduce and approve the annual municipal budget no later than February 10 of each year. At introduction, the governing body shall fix the time and place for a public hearing on the budget and must advertise the time and place at least ten days prior to the hearing in a newspaper published and circulating in the municipality. The public hearing must not be held less than twenty-eight days after the date the budget was introduced. After the hearing has been held, the governing body may, by majority vote, adopt the budget or may amend the budget in accordance with N.J.S.A. 40A:4-9. Amendments to adopted budgets, if any, are detailed in the statements of revenues and expenditures.

An extension of the statutory dates for introduction, approval, and adoption of the municipal budget may be granted by the Director of the Division of Local Government Services, with the permission of the Local Finance Board.

Budgets are adopted on the same basis of accounting utilized for the preparation of the Borough's financial statements.

<u>Cash, Cash Equivalents and Investments</u> - Cash and cash equivalents include petty cash, change funds and cash on deposit with public depositories. All certificates of deposit are recorded as cash regardless of the date of maturity. Investments are stated at cost; therefore, unrealized gains or losses on investments have not been recorded. Investments recorded in the trust fund for the Borough's length of service awards program, however, are stated at fair value.

New Jersey municipal units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey municipal units. In addition, other State statutes permit investments in obligations issued by local authorities and other state agencies.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

The cash management plan adopted by the Borough requires it to deposit funds in public depositories protected from loss under the provisions of the Act.

<u>Interfunds</u> - Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed. Interfund receivables in the current fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

<u>Inventories of Supplies</u> - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various statements of assets, liabilities, reserves and fund balance.

General Fixed Assets - Accounting for governmental fixed assets, as required by N.J.A.C. 5:30-5.6, differs in certain respects from accounting principles generally accepted in the United States of America. In accordance with the regulations, all local units, including municipalities, must maintain a general fixed assets reporting system that establishes and maintains a physical inventory of nonexpendable, tangible property as defined and limited by the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Part 200, §200.12), except that the useful life of such property is at least five years. The Borough has adopted a capitalization threshold of \$5,000.00, the maximum amount allowed by the Circular. Generally, assets are valued at historical cost; however, assets acquired prior to December 31, 1985 are valued at actual historical cost or estimated historical cost. No depreciation of general fixed assets is recorded. Donated general fixed assets are recorded at acquisition value as of the date of the transaction. Interest costs relative to the acquisition of general fixed assets are recorded as expenditures when paid. Public domain ("infrastructure") general fixed assets consisting of certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized. Expenditures for construction in progress are recorded in the capital funds until such time as the construction is completed and put into operation. The Borough is required to maintain a subsidiary ledger detailing fixed assets records to control additions, retirements, and transfers of fixed assets. In addition, a statement of general fixed asset group of accounts, reflecting the activity for the year, must be included in the Borough's basic financial statements.

The regulations require that general fixed assets, whether constructed or acquired through purchase, grant or gift be included in the aforementioned inventory. In addition, property management standards must be maintained that include accurate records indicating asset description, source, ownership, acquisition cost and date, the percentage of Federal participation (if any), and the location, use, and condition of the asset. Periodically, physical inventories must be taken and reconciled with these records. Lastly, all fixed assets must be adequately controlled to safeguard against loss, damage, or theft.

<u>Foreclosed Property</u> - Foreclosed property is recorded in the current fund at the assessed valuation when such property was acquired and is fully reserved. Ordinarily it is the intention of the municipality to resell foreclosed property in order to recover all or a portion of the delinquent taxes or assessments and to return the property to a taxpaying basis. For this reason the value of foreclosed property has not been included in the general fixed asset group of accounts. If such property is converted to a municipal use, it will be recorded in the general fixed asset group of accounts.

<u>Deferred Charges</u> - The recognition of certain expenditures is deferred to future periods. These expenditures, or deferred charges, are generally overexpenditures of legally adopted budget appropriations or emergency appropriations made in accordance with N.J.S.A. 40A:4-46 et seq. Deferred charges are subsequently raised as items of appropriation in budgets of succeeding years.

<u>Liens Sold for Other Governmental Units</u> - Liens sold on behalf of other governmental units are not recorded on the records of the tax collector until such liens are collected. Upon their collection, such liens are recorded as a liability due to the governmental unit net of the costs of the initial sale. The related costs of sale are recognized as revenue when received.

<u>Fund Balance</u> - Fund balance included in the current fund represents amounts available for anticipation as revenue in future years' budgets, with certain restrictions.

Revenues - Revenues are recorded when received in cash except for certain amounts which are due from other governmental units. Revenue from federal and state grants is realized when anticipated as such in the Borough's budget. Receivables for property taxes are recorded with offsetting reserves on the statement of assets, liabilities, reserves and fund balance of the Borough's current fund; accordingly, such amounts are not recorded as revenue until collected. Other amounts that are due the Borough which are susceptible to accrual are also recorded as receivables with offsetting reserves and recorded as revenue when received.

<u>Property Tax Revenues</u> - Property tax revenues are collected in quarterly installments due February 1, May 1, August 1, and November 1. The amount of tax levied includes not only the amount required in support of the Borough's annual budget, but also the amounts required in support of the budgets of the County of Camden, the Borough of Haddon Heights School District and the Borough of Haddon Heights Library. Unpaid property taxes are subject to tax sale in accordance with the statutes.

<u>School Taxes</u> - The Borough is responsible for levying, collecting, and remitting school taxes for the Borough of Haddon Heights School District. Operations is charged for the full amount required to be raised from taxation to operate the local school district for the period from January 1 to December 31.

<u>County Taxes</u> - The municipality is responsible for levying, collecting, and remitting county taxes for the County of Camden. County taxes are determined on a calendar year by the County Board of Taxation based upon the ratables required to be certified to them on January 10 of each year. Operations is charged for the amount due to the County for the year, based upon the ratables required to be certified to the County Board of Taxation by January 10 of the current year. In addition, operations is charged for the County share of added and omitted taxes certified to the County Board of Taxation by October 10 of the current year, and due to be paid to the County by February 15 of the following year.

<u>James N. Alexander III Haddon Heights Public Library</u> - The municipality is required to collect library taxes required by N.J.S.A. 40:54-8 which is based on 1/3 of a mil of the Borough's equalized valuation of the prior year.

Reserve for Uncollected Taxes - The inclusion of the "reserve for uncollected taxes" appropriation in the Borough's annual budget protects the Borough from taxes not paid currently. The reserve, the minimum amount of which is determined on the percentage of collections experienced in the immediate preceding year, with certain exceptions, is required to provide assurance that cash collected in the current year will provide sufficient cash flow to meet expected obligations.

Expenditures - Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when paid. However, for charges to amounts appropriated for "other expenses", an amount is encumbered through the issuance of a numerically controlled purchase order or when a contract is executed in accordance with N.J.A.C. 5:30-5.2. When encumbered charges are paid, the amount encumbered is simultaneously liquidated in its original amount. Encumbrances are offset by an account entitled reserve for encumbrances. The reserve is classified as a cash liability under New Jersey municipal accounting. At December 31, this reserve represents the portion of appropriation reserves that has been encumbered and is subject to the same statutory provisions as appropriation reserves.

Appropriations for principal and interest payments on outstanding general capital bonds and notes are provided on the cash basis.

<u>Appropriation Reserves</u> - Appropriation reserves covering unexpended appropriation balances are automatically created at year-end and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments, or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as income.

<u>Long-Term Debt</u> - Long-term debt, relative to the acquisition of capital assets, is recorded as a liability in the general capital fund. Where an improvement is a "local Improvement", i.e. assessable upon completion, long-term debt associated with that portion of the cost of the improvement to be funded by assessments is transferred to the trust fund upon the confirmation of the assessments or when the improvement is fully and permanently funded.

<u>Compensated Absences and Postemployment Benefits</u> - Compensated absences for vacation, sick leave and other compensated absences are recorded and provided for in the annual budget in the year in which they are paid, on a pay-as-you-go basis. Likewise, no accrual is made for postemployment benefits, if any, which are also funded on a pay-as-you-go basis.

Note 2: CASH AND CASH EQUIVALENTS

<u>Custodial Credit Risk Related to Deposits</u> - Custodial credit risk is the risk that, in the event of a bank failure, the Borough's deposits might not be recovered. Although the Borough does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the municipality in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, bail funds, or funds that may pass to the municipality relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of December 31, 2016, the Borough's bank balances of \$2,800,662.88 were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA	\$ 2,637,250.99
Uninsured and Uncollateralized	 163,411.89
Total	\$ 2,800,662.88

Note 3: PROPERTY TAXES

The following is a five-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous four calendar years:

Comparative Schedule of Tax Rates

					Yea	r Ended			
	<u> </u>	<u> 2016</u>	2	<u> 2015</u>		<u>2014</u>	:	<u>2013</u>	<u>2012</u>
Tax Rate	\$	3.088	\$	3.024	\$	2.928	\$	2.851	\$ 2.692
Apportionment of Tax Rate: Municipal Municipal Library County Local School	\$.665 .033 .830 1.560	\$.646 .032 .809 1.537	\$.647 .032 .784 1.465	\$.626 .032 .760 1.433	\$.568 .032 .708 1.384

Note 3: PROPERTY TAXES (CONT'D)

Five-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous four calendar years (cont'd):

Assessed Valuation

<u>Year</u>	<u>Amount</u>
2016	\$ 822,840,191.00
2015	820,458,345.00
2014	819,066,331.00
2013	820,503,229.00
2012	821,236,781.00

Comparison of Tax Levies and Collections

<u>Year</u>	<u>Tax Levy</u>	Collections	Percentage of Collections
2016	\$ 25,578,928.90	\$ 25,232,389.93	98.65%
2015	24,906,762.79	24,479,899.76	98.29%
2014	24,080,561.64	23,687,215.34	98.37%
2013	23,440,911.52	23,052,579.89	98.34%
2012	22,168,317.66	21,820,309.89	98.43%

Delinquent Taxes and Tax Title Liens

<u>Year</u>	Т	ax Title <u>Liens</u>	Delinquent <u>Taxes</u>	<u> </u>	Total Delinquent	Percentage of Tax Levy
2016	\$	5,346.15	\$ 327,840.63	\$	333,186.78	1.30%
2015		1,193.94	407,350.35		408,544.29	1.64%
2014		1,046.56	386,815.91		387,862.47	1.61%
2013		862.10	383,149.40		384,011.50	1.64%
2012		682.48	334,682.51		335,364.99	1.51%

The following comparison is made of the number of tax title liens receivable on December 31 for the current and previous four calendar years:

<u>Year</u>	<u>Number</u>		
2016	3		
2015	2		
2014	2		
2013	2		
2012	2		

Note 4: FUND BALANCES APPROPRIATED

The following schedule details the amount of fund balances available at the end of the current year and four previous years and the amounts utilized in the subsequent year's budgets:

Current Fund

Year	Balance December 31,	Utilized in Budget of ceeding Year	Percentage of Fund Balance Used
2016	\$ 1,177,574.98	\$ 730,000.00	61.99%
2015	760,211.60	530,000.00	69.72%
2014	820,355.67	434,700.00	52.99%
2013	340,790.70	230,000.00	67.49%
2012	222,757.21	135,000.00	60.60%

Note 5: INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances were recorded on the various statements of assets, liabilities, reserves and fund balance as of December 31, 2016:

<u>Fund</u>	Interfunds <u>Receivable</u>		=	Interfunds <u>Payable</u>	
Current	\$	32,860.18	\$	3,123.04	
Federal and State Grant		13,201.32		32,803.12	
Trust - Animal Control				0.05	
Trust - Other		3,123.04			
General Capital				13,258.33	
	\$	49,184.54	\$	49,184.54	

The interfund receivables and payables above predominately resulted from collections and payments made by certain funds on behalf of other funds. During the year 2017, the Borough expects to liquidate such interfunds, depending upon the availability of cash flow.

Note 6: PENSION PLANS

A substantial number of the Borough's employees participate in one of the following defined benefit pension plans: the Public Employees' Retirement System ("PERS") and the Police and Firemen's Retirement System ("PFRS"), which are administered by the New Jersey Division of Pensions and Benefits. In addition, eligible Borough employees may participate in the Defined Contribution Retirement Program ("DCRP"), which is a defined contribution pension plan. This plan is administered by Prudential Financial for the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295
http://www.nj.gov/treasury/pensions

Note 6: PENSION PLANS (CONT'D)

General Information about the Pension Plans

Plan Descriptions

Public Employees' Retirement System - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the Borough, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

Police and Firemen's Retirement System - The Police and Firemen's Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of July 1, 1944, under the provisions of N.J.S.A. 43:16A. The PFRS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PFRS is mandatory for substantially all full-time police and firemen of the Borough. The PFRS's Board of Trustees is primarily responsible for the administration of the PFRS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in PFRS after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

Vesting and Benefit Provisions

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

Tier Definition

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62.

Note 6: PENSION PLANS (CONT'D)

General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions (Cont'd)

Public Employees' Retirement System (Cont'd) - Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Police and Firemen's Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:16A. The PFRS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except disability benefits, which vest after four years of service.

The following represents the membership tiers for PFRS:

Tier Definition

- 1 Members who were enrolled prior to May 22, 2010
- 2 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 3 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits are available at age 55 and are generally determined to be 2% of final compensation for each year of creditable service, as defined, up to 30 years plus 1% for each year of service in excess of 30 years. Members may seek special retirement after achieving 25 years of creditable service, in which benefits would equal 65% (tiers 1 and 2 members) and 60% (tier 3 members) of final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years. Members may elect deferred retirement benefits after achieving ten years of service, in which case benefits would begin at age 55 equal to 2% of final compensation for each year of service.

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and non-forfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and non-forfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

Contributions

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.06% in State fiscal year 2016.

Note 6: PENSION PLANS (CONT'D)

General Information about the Pension Plans (Cont'd)

Contributions (Cont'd)

Public Employees' Retirement System (Cont'd) – The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from 8.5% of base salary to 10%. Employers' contribution amounts are based on an actuarially determined rate. The Borough's contribution amounts are based on an actuarially determined rate which included the normal cost and unfunded accrued liability.

The Borough's contractually required contribution rate for the year ended December 31, 2016 was 12.15% of the Borough's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2016, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2016 is \$114,863.00, and is payable by April 1, 2017. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount. Based on the PERS measurement date of June 30, 2015, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2015 was \$127,465.00, which was paid on April 1, 2016. Employee contributions to the plan during the year ended December 31, 2016 were \$67,593.23.

Police and Firemen's Retirement System - The contribution policy is set by N.J.S.A. 43:16A and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 8.5% to 10.0% in October 2011. Employers' contributions are based on an actuarially determined amount which includes the normal cost and unfunded accrued liability.

Special Funding Situation Component - Under N.J.S.A. 43:16A-15, local participating employers are responsible for their own contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State if certain circumstances occurred. The legislation which legally obligates the State is as follows: Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993 and Chapter 201, P.L. 2001. The amounts contributed on behalf of the local participating employers under this legislation is considered to be a *special funding situation* as defined by GASB Statement No. 68, and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute under this legislation directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to disclose in the notes to the financial statements of the local participating employers related to this legislation.

The Borough's contractually required contribution rate for the year ended December 31, 2016 was 26.59% of the Borough's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Based on the most recent PFRS measurement date of June 30, 2016, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2016 is \$338,758.00, and is payable by April 1, 2017. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount.

General Information about the Pension Plans (Cont'd)

Contributions (Cont'd)

Police and Firemen's Retirement System (Cont'd) - Based on the PFRS measurement date of June 30, 2015, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2015 was \$307,102.00, which was paid on April 1, 2016. Employee contributions to the plan during the year ended December 31, 2016 were \$130,026.70.

The amount of contractually required contribution for the State of New Jersey's proportionate share, associated with the Borough, for the year ended December 31, 2016 was 2.00% of the Borough's covered payroll.

Based on the most recent PFRS measurement date of June 30, 2016, the State's contractually required contribution, on-behalf of the Borough, to the pension plan for the year ended December 31, 2016 is \$25,538.00, and is payable by April 1, 2017. Based on the PFRS measurement date of June 30, 2015, the State's contractually required contribution, on-behalf of the Borough, to the pension plan for the year ended December 31, 2015 was \$28,728.00, which was paid on April 1, 2016.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the Borough contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

The Borough of Haddon Heights adopted a Defined Contribution Retirement Program on August 19, 2008. Currently there are no participants in the program.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u>

Public Employees' Retirement System - At December 31, 2016, the Borough's proportionate share of the PERS net pension liability was \$3,829,319.00. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2016 measurement date, the Borough's proportion was .0129294064%, which was a decrease of .0018967288% from its proportion measured as of June 30, 2015.

At December 31, 2016, the Borough's proportionate share of the PERS pension expense, calculated by the plan as of the June 30, 2016 measurement date is \$338,833.00. This expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2016, the Borough's contribution to PERS was \$127,465.00, and was paid on April 1, 2016.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Police and Firemen's Retirement System - At December 31, 2016, the Borough's and State of New Jersey's proportionate share of the PFRS net pension liability were as follows:

Borough's Proportionate Share of Net Pension Liability \$ 7,936,738.00

State of New Jersey's Proportionate Share of Net Pension Liability Associated with the Borough

666,489.00

\$ 8,603,227.00

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. For the June 30, 2016 measurement date, the Borough's proportion was .0415480356%, which was an increase of .0037671804% from its proportion measured as of June 30, 2015. Likewise, at June 30, 2016, the State of New Jersey's proportion, on-behalf of the Borough, measured as of June 30, 2015.

At December 31, 2016, the Borough's proportionate share of the PFRS pension expense, calculated by the plan as of the June 30, 2016 measurement date is \$952,176.00. This expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2016, the Borough's contribution to PFRS was \$307,102.00, and was paid on April 1, 2016.

At December 31, 2016, the State's proportionate share of the PFRS pension expense, associated with the Borough, calculated by the plan as of the June 30, 2016 measurement date is \$85,126.00. This onbehalf expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Deferred Outflows of Resources and Deferred Inflows of Resources - At December 31, 2016, the Borough had deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferre	ed Outflows of Resources					Defer	ources		
	<u>PERS</u>		<u>PFRS</u>		<u>Total</u>		<u>PERS</u>	<u>PFRS</u>		<u>Total</u>
Differences between Expected and Actual Experience	\$ 71,214.00	\$	-	\$	71,214.00	\$	-	\$ 52,026.00	\$	52,026.00
Changes of Assumptions	793,230.00		1,099,303.00		1,892,533.00		-	-		-
Net Difference between Projected and Actual Earnings on Pension Plan Investments	146,015.00		556,111.00		702,126.00		-	-		-
Changes in Proportion and Differences between Borough Contributions and Proportionate Share of Contributions	145,514.00		618,209.00		763,723.00		309,103.00	176,367.00		485,470.00
Borough Contributions Subsequent to the Measurement Date	 57,432.00		169,379.00		226,811.00			 		
	\$ 1,213,405.00	\$	2,443,002.00	\$	3,656,407.00	\$	309,103.00	\$ 228,393.00	\$	537,496.00

\$57,432.00 and \$169,379.00 for PERS and PFRS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2017. These amounts were based on an estimated April 1, 2018 contractually required contribution, prorated from the pension plans measurement date of June 30, 2016 to the Borough's year end of December 31, 2016.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - The Borough will amortize the above other deferred outflow of resources and deferred inflows of resources related to pensions over the following number of years:

	PE	RS	PFRS			
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources		
Differences between Expected						
and Actual Experience						
Year of Pension Plan Deferral:						
June 30, 2014	-	-	-	-		
June 30, 2015	5.72	-	-	5.53		
June 30, 2016	5.57	-	-	5.58		
Changes of Assumptions						
Year of Pension Plan Deferral:						
June 30, 2014	6.44	-	6.17	-		
June 30, 2015	5.72	-	5.53	-		
June 30, 2016	5.57	-	5.58			
Net Difference between Projected						
and Actual Earnings on Pension						
Plan Investments						
Year of Pension Plan Deferral:						
June 30, 2014	-	5.00	-	5.00		
June 30, 2015	-	5.00	-	5.00		
June 30, 2016	5.00	-	5.00	-		
Changes in Proportion and Differences between Borough Contributions and Proportionate Share of Contributions Year of Pension Plan Deferral:						
June 30, 2014	6.44	6.44	6.17	6.17		
June 30, 2015	5.72	5.72	5.53	5.53		
June 30, 2016	5.57	5.57	5.58	5.58		

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Other amounts included as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in future periods as follows:

Year Ending Dec 31,	<u>PERS</u>	<u>PFRS</u>	<u>Total</u>
2017	\$ 200,736.00	\$ 486,783.00	\$ 687,519.00
2018	200,736.00	486,783.00	687,519.00
2019	236,802.00	620,117.00	856,919.00
2020	176,677.00	383,856.00	560,533.00
2021	31,919.00	67,691.00	99,610.00
	\$ 846,870.00	\$ 2,045,230.00	\$ 2,892,100.00

Actuarial Assumptions

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<u>PERS</u>	<u>PFRS</u>
Inflation	3.08%	3.08%
Salary Increases: Through 2026 Thereafter	1.65% - 4.15% Based on Age 2.65% - 5.15% Based on Age	2.10% - 8.98% Based on Age 3.10% - 9.98% Based on Age
Investment Rate of Return	7.65%	7.65%
Mortality Rate Table	RP-2000	RP-2000
Period of Actuarial Experience Study upon which Actuarial Assumptions were Based	July 1, 2011 - June 30, 2014	July 1, 2010 - June 30, 2013

Actuarial Assumptions (Cont'd)

For PERS, pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

For PFRS, pre-retirement mortality rates were based on the RP-2000 Pre-Retirement mortality tables projected thirteen years using Projection Scale BB and then projected on a generational basis using the plan actuary's modified 2014 projection scales. Post-retirement mortality rates for male service retirements and beneficiaries are based the RP-2000 Combined Healthy Mortality Tables projected one year using Projection Scale AA and two years using the plan actuary's modified 2014 projection scales, which was further projected on a generational basis using the plan actuary's modified 2014 projection scales. Postretirement mortality rates for female service retirements and beneficiaries were based the RP-2000 Combined Healthy Mortality Tables projected thirteen years using Projection Scale BB and then two years using the plan actuary's modified 2014 projection scales, which was further projected on a generational basis using the plan actuary's modified 2014 projection scales. Disability mortality rates were based on special mortality tables used for the period after disability retirement.

For PERS and PFRS, in accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's and PFRS's target asset allocation as of June 30, 2016 are summarized in the following table:

Note 6: <u>PENSION PLANS (CONT'D)</u>
Actuarial Assumptions (Cont'd)

Asset Class	Target <u>Allocation</u>	Long-Term Expected Real Rate of Return
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation-Indexed Bonds	1.50%	3.44%
Broad U.S. Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds / Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt ex U.S.	5.00%	-0.25%
REIT	5.25%	5.63%
	100.00%	

Discount Rate - The discount rate used to measure the total pension liability at June 30, 2016 was 3.98% for PERS and 5.55% for PFRS. For both PERS and PFRS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 30% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034 for PERS and through 2050 for PFRS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034 for PERS and through 2050 for PFRS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liabilities.

<u>Sensitivity of Borough's Proportionate Share of Net Pension Liability to Changes in the Discount</u> Rate

Public Employees' Retirement System (PERS) - The following presents the Borough's proportionate share of the net pension liability at June 30, 2016, the plans measurement date, calculated using a discount rate of 3.98%, as well as what the Borough's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

		PERS	
	1% Decrease <u>(2.98%)</u>	Current Discount Rate (3.98%)	1% Increase <u>(4.98%)</u>
Borough's Proportionate Share of the Net Pension Liability	\$ 4,692,384.00	\$ 3,829,319.00	\$ 3,116,785.00

Police and Firemen's Retirement System (PFRS - As previously mentioned, PFRS has a special funding situation, where the State of New Jersey pays a portion of the Borough's annual required contribution. As such, the net pension liability as of June 30, 2016, the plans measurement date, for the Borough and the State of New Jersey, calculated using a discount rate of 5.55%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	-	PFRS	
	1% Decrease <u>(4.55%)</u>	Current Discount Rate (5.55%)	1% Increase <u>(6.55%)</u>
Borough's Proportionate Share of the Net Pension Liability	\$ 10,233,842.00	\$ 7,936,738.00	\$ 6,063,588.00
State of New Jersey's Proportionate Share of Net Pension Liability associated with the Borough	859,388.70	666,489.00	509,190.90
	\$ 11,093,230.70	\$ 8,603,227.00	\$ 6,572,778.90

Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the PERS and PFRS and additions to/deductions from PERS and PFRS' respective fiduciary net position have been determined on the same basis as they are reported by PERS and PFRS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about PERS and PFRS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions.

Supplementary Pension Information

In accordance with GASB 68, the following information is also presented for the PERS and PFRS Pension Plans. These schedules are presented to illustrate the requirements to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

Schedule of the Borough's Proportionate Share of the Net Pension Liability - Public Employees' Retirement System (PERS) (Last Four Years)

	Measurement Date Ended June 30,							
		<u>2016</u>		<u>2015</u>		<u>2014</u>		<u>2013</u>
Borough's Proportion of the Net Pension Liability	(0.0129294064%	C	0.0148261352%	C	0.0143065337%	0	.0135183492%
Borough's Proportionate Share of the Net Pension Liability	\$	3,829,319.00	\$	3,328,170.00	\$	2,678,574.00	\$	2,583,625.00
Borough's Covered Payroll (Plan Measurement Period)	\$	829,472.00	\$	1,014,580.00	\$	985,216.00	\$	922,264.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll		461.66%		328.03%		271.88%		280.14%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		40.14%		47.93%		52.08%		48.72%

Schedule of the Borough's Contributions - Public Employees' Retirement System (PERS) (Last Four Years)

	Year Ended December 31,							
		<u>2016</u>		<u>2015</u>		<u>2014</u>		<u>2013</u>
Borough's Contractually Required Contribution	\$	114,863.00	\$	127,465.00	\$	117,941.00	\$	101,858.00
Borough's Contribution in Relation to the Contractually Required Contribution		(114,863.00)		(127,465.00)		(117,941.00)		(101,858.00)
Borough's Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	
Borough's Covered Payroll (Calendar Year)	\$	945,331.00	\$	863,047.00	\$	946,116.00	\$	995,697.00
Borough's Contributions as a Percentage of its Covered Payroll		12.15%		14.77%		12.47%		10.23%

Supplementary Pension Information (Cont'd)

Schedule of the Borough's Proportionate Share of the Net Pension Liability - Police and Firemen's Retirement System (PFRS) (Last Four Years)

	Measurement Date Ended June 30,							
		<u>2016</u>		<u>2015</u>		<u>2014</u>		<u>2013</u>
Borough's Proportion of the Net Pension Liability	C	0.0415480356%	C	0.0377808552%	C	0.0398442032%	C	0.0371376459%
Borough's Proportionate Share of the Net Pension Liability	\$	7,936,738.00	\$	6,292,974.00	\$	5,012,031.00	\$	4,937,115.00
State's Proportionate Share of the Net Pension Liability associated with the Borough		666,489.00		551,873.00		539,712.00		460,199.00
Total	\$	8,603,227.00	\$	6,844,847.00	\$	5,551,743.00	\$	5,397,314.00
Borough's Covered Payroll (Plan Measurement Period)	\$	1,247,184.00	\$	1,196,448.00	\$	1,258,472.00	\$	1,165,508.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll		636.37%		525.97%		398.26%		423.60%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		52.01%		56.31%		62.41%		58.70%

Schedule of the Borough's Contributions - Police and Firemen's Retirement System (PFRS) (Last Four Years)

	Year Ended December 31,							
		<u>2016</u>		<u>2015</u>		<u>2014</u>		<u>2013</u>
Borough's Contractually Required Contribution	\$	338,758.00	\$	307,102.00	\$	306,031.00	\$	270,948.00
Borough's Contribution in Relation to the Contractually Required Contribution		(338,758.00)		(307,102.00)		(306,031.00)		(270,948.00)
Borough's Contribution Deficiency (Excess)	\$	-	\$	-	\$	-	\$	_
Borough's Covered Payroll (Calendar Year)	\$	1,273,987.00	\$	1,297,330.00	\$	1,209,424.00	\$	1,245,733.00
Borough's Contributions as a Percentage of its Covered Payroll		26.59%		23.67%		25.30%		21.75%

Other Notes to Supplementary Pension Information

Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None

Changes in Assumptions - For 2016, the discount rate changed to 3.98%, the long-term expected rate of return changed to 7.65%, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter. For 2015, the discount rate changed to 4.90%. In addition, the social security wage base was set at \$118,500 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at \$265,000 for 2015, increasing 3.00% per annum, compounded annually. For 2014, the discount rate was 5.39%.

Police and Firemen's Retirement System (PFRS)

Changes in Benefit Terms - None

Changes in Assumptions - For 2016, the discount rate changed to 5.55%, the long-term expected rate of return changed to 7.65%, and the mortality improvement scale incorporated the plan actuary's modified 2014 projection scale. Further, salary increases were assumed to increase between 2.10% and 8.98% (based on age) through fiscal year 2026 and 3.10% and 9.98% (based on age) for each fiscal year thereafter. For 2015, the discount rate changed to 5.79% and demographic assumptions were revised in accordance with the results of the July 1, 2010 - June 30, 2013 experience study. For 2014, the discount rate was 6.32%.

Note 7: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

Plan Description – The Borough provides postretirement health care benefits through a health plan for retirees, which includes a medical, dental, and prescription plan. The Borough's plan provides an agent multiple-employer post-employment healthcare plan which covers the following retiree population: eligible retirees who retire from active employment with the Borough who have at least twenty-five (25) years of service with the Borough. Upon retirement, full time employees with a minimum of twenty-five years of service are entitled to paid health benefits for themselves and their spouses with the Borough paying 100% of the costs. The Borough adopted Ordinance 2010-1361 which changed eligibility for those hired after January 1, 2007. Upon retirement, employees hired after January 1, 2007 are entitled to paid health benefits for themselves only. Currently, twenty-three (23) retirees meet either of these eligibility requirements. The plan, effective August 1, 2015 is administered by the Borough; therefore, premium payments are made directly to the insurance carriers.

Funding Policy - The contribution requirements of plan members and the Borough are established and may be amended by the Borough's governing body.

<u>Retirees</u> - The Borough presently funds its current retiree postemployment benefit costs on a "payas-you-go" basis. The Borough's contributions to the plan for years ended December 31, 2016 and 2015 were \$581,362.00 and \$601,216.55, respectively.

2015

Note 7: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)

Future Retirees - In accordance with Statement No. 45 of the Governmental Accounting Standards Board, the Borough is required to disclose the *annual required contribution of the employer (ARC)*, an amount actuarially determined in accordance with the parameters of Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty (30) years. The ARC includes the costs of both current and future retirees. The current ARC was determined to be \$1,053,773.00 at an unfunded discount rate of 4.5%. As stated above, the Borough has funded the cost of existing retirees in the amount of \$581,362.00, and has incurred the benefit costs for future eligible employees, but has not yet begun funding this outstanding liability.

Annual OPEB Cost - For year ended December 31, 2016, the Borough's annual OPEB cost (expense) of \$1,046,373.00 for the plan was equal to the ARC plus certain adjustments because the Borough's actual contributions in prior years differed from the ARC. The Borough's annual required contribution (ARC), the interest on the net OPEB obligation, the adjustment to the ARC, the increase or decrease in the net OPEB obligation, the net OPEB obligation, and the percentage of annual OPEB cost contributed to the plan for years 2016 and 2015 are as follows:

	<u>2016</u>	<u>2015</u>
Annual Required Contribution (ARC)	\$ 1,053,773.00	\$ 1,053,773.00
Interest on the Net OPEB Obligation	20,400.00	-
Adjustment to the ARC	(27,800.00)	
Annual OPEB Cost	1,046,373.00	1,053,773.00
Pay-as-You Go Cost (Existing Retirees)	(581,362.00)	(601,216.55)
Increase (Decrease) in the Net OPEB Obligation	465,011.00	452,556.45
Net OPEB Obligation, January 1	452,556.45	
Net OPEB Obligation, December 31	\$ 917,567.45	\$ 452,556.45
Percentage of Annual OPEB Cost Contributed	55.6%	57.1%

<u>Funded Status and Funding Progress</u> - The funded status of the plan as of the most recent actuarial valuation date is as follows:

	2010
Actuarial Accrued Liability (AAL) Actuarial Value of Plan Assets	\$ 13,413,116.00
Unfunded Actuarial Accrued Liability (UAAL)	\$ 13,413,116.00
Funded Ratio (Actuarial Value of Plan Assets / AAL)	0.0%
Covered Payroll (Active Plan Members)	\$ 2,607,345.80
UAAL as a Percentage of Covered Payroll	514.4%

Note 7: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)

<u>Funded Status and Funding Progress (Cont'd)</u> - Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, as shown on the previous page, presents multiyear trend information that shows whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

<u>Actuarial Methods and Assumptions</u> - The projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2015 actuarial valuation, the projected unit credit actuarial cost method was used. Under this method, an actuarial accrued liability is determined as the actuarial present value of the portion of projected benefits which is allocated to service before the current plan year. In addition, a normal cost is determined as the actuarial present value of the portion of projected benefits which is allocated to service in the current plan year for each active participant under the assumed retirement age. The UAAL is being amortized (straight-line) for thirty (30) years on an open basis. The actuarial assumptions included the following:

- Mortality. RP 2000 Combined Healthy Male Mortality Rates set forward three years.
- Turnover. NJ State Pensions Ultimate Withdrawal Rates prior to benefits eligibility.
- Assumed Retirement Age. At first eligibility after completing 25 years of service.
- Full Attribution Period. Service to assumed retirement age.
- Annual Discount Rate. Future costs have been discounted at the rate of 4.5% compounded annually for GASB 45 purposes.
- Rates of Retirement, Rates of Withdrawal, and Rates of Disability. The same table used to value the Public Employees' Retirement System of New Jersey - Local liability.
- Medical Trend. 8% in 2015, reducing by .5% per annum, leveling at 5% per annum in 2020.
- Medical Cost Aging Factor. NJSHBP Medical Morbidity Rates.

Note 8: <u>COMPENSATED ABSENCES</u>

Employees of the Borough of Haddon Heights, after one year, are entitled to ten paid sick leave days each year. Borough employees are entitled to vacation days according to their applicable union agreement, however they are not entitled to accumulate vacation days; they must be used within the calendar year. Department heads, however, may accumulate five vacation days per year, which can be taken at retirement.

The accumulation of sick days is no longer permitted for new employees recognized under the agreement between the Borough and the American Federation of State, County and Municipal Employees, AFL-CIO District Council 71, Local 3869. Employees must use the sick days in the year they are earned. Employees who accumulated sick days prior to December 31, 2006, and employees who earned but did not use sick days in 2007 and 2008 shall be able to bank those sick days for future use or may sell back those sick says at the time of retirement or separation based on the salary rate in effect in 2006, 2007, or 2008.

Note 8: COMPENSATED ABSENCES (CONT'D)

Under the agreement between the Borough and the Haddon Heights Policemen's Benevolent Association Local No.328, officers may accumulate unlimited sick time; however no sick time may be sold back to the Borough. With regard to officers hired prior to January 1, 2015 only the sick time accumulated as of December 31, 2015 may be taken by the officer prior to their retirement date. With regard to officers hired subsequent to January 1, 2015, each shall be permitted to accumulate and to use not more than 300 hours of accumulated sick time prior to their retirement date.

Borough employees recognized by the agreement between the Borough and the Camden County Uniformed Fire Fighters Association AFL CIO CLC, Local 3249, may accumulate unlimited sick time. Sick hours not used in a calendar year shall be accumulated up to 720 hours to be taken consecutively, immediately prior to the member's retirement date. Paid sick hours, exceeding 80 hours in a calendar year will be deducted from the number of days accumulated to date. Sick hours accumulated over the maximum amount may be sold back yearly on a per diem basis. Once a member has reached the maximum amount of accrued hours and decided not to sell back any portion or all of the next 80 hours, he can carry the extra hours to be used for sick time or sell back at retirement at the earned rate.

The Borough does not record accrued expenses related to compensated absences. However, it is estimated that, at December 31, 2016, accrued benefits for compensated absences are valued at \$326,173.44.

Note 9: <u>DEFERRED COMPENSATION SALARY ACCOUNT</u>

The Borough offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457, which has been approved by the Director of the Division of Local Government Services. The Plan, available to all full time employees at their option, permits employees to defer a portion of their salary to future years. The deferred compensation is not available to participants until termination, retirement, death, or unforeseeable emergency.

Amounts deferred under Section 457 plans must be held in trust for the exclusive benefit of participating employees and not be accessible by the Borough or its creditors. Since the Borough does not have a fiduciary relationship with the Plan, the balances and activities of the Plan are not reported in the Borough's financial statements.

Note 10: <u>LENGTH OF SERVICE AWARDS PROGRAM</u>

The Borough's length of service awards program ("LOSAP) was created by a Borough Ordinance adopted on September 4, 2002 pursuant to Section 457 (e)(11)(13) of the Internal Service Code of 1986, as amended, except for provisions added by reason of the Length of Service Award Program as enacted into federal law in 1997. The voters of the Borough of Haddon Heights approved the adoption of the LOSAP at the general election held on November 4, 2003, and the first year of eligibility for entrance into the LOSAP by qualified volunteers was calendar year 2004. The LOSAP provides tax deferred income benefits to active volunteer firefighters and emergency medical personnel.

The first year of eligibility for entrance into the Plan was calendar year 2004. The tax deferred income benefits for emergency service volunteers of the Haddon Heights Fire Company and Haddon Heights Ambulance Corp., come from contributions made solely by the governing body of the Borough, on behalf of those volunteers who meet the criteria of a plan created by that governing body. Participants should refer to the Plan agreement for a more complete description of the Plan's provisions.

Note 10: LENGTH OF SERVICE AWARDS PROGRAM (CONT'D)

<u>Contributions</u> - If an active member meets the year of active service requirement, a length of service awards program must provide a benefit between the minimum contribution of \$100.00 and a maximum contribution of \$1,150.00 per year. While the maximum amount is established by statute, it is subject to periodic increases that are related to the consumer price index (N.J.S.A. 40A:14-185(f)). The Division of Local Government Services of the State of New Jersey will issue the permitted maximum annually.

The Borough elected to contribute \$400.00 for the years ending December 31, 2016 and 2015, per eligible volunteer, into the Plan, depending on how many years the volunteer has served. Participants direct the investment of the contributions into various investment options offered by the Plan.

Participant Accounts - Each participant's account is credited with the Borough's contribution and Plan earnings, and charged with administrative expenses. For the years ended December 31, 2016 and 2015, the Borough elected to pay substantially all of the Plan's administrative costs. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account. The Borough has placed the amounts deferred, including earnings, in a trust maintained by a third-party administrator for the exclusive benefit of the plan participants and their beneficiaries. Such funds, although subject to the claims of the Borough's creditors until distributed as benefit payments, are not available for funding the operations of the Borough.

Variable Annuity Life Insurance Company, VALIC, ("Plan Administrator"), an approved Length of Service Awards Program provider, is the administrator of the Plan. The Borough's practical involvement in administering the Plan is essentially limited to verifying the eligibility of each participant and remitting the funds to the Plan Administrator.

<u>Vesting</u> - Benefits, plus actual earnings thereon, are one hundred percent (100%) vested after five (5) years of service.

<u>Payment of Benefits</u> - Upon retirement or disability, participants may select various payout options, which include lump sum, periodic, or annuity payments. In the case of death, with certain exceptions, any amount invested under the participant's account is paid to the beneficiary or the participant's estate.

In the event of an unforeseeable emergency, as outlined in the Plan document, a participant or a beneficiary entitled to vested accumulated deferrals may request the local plan administrator to payout a portion of vested accumulated deferrals.

Forfeited Accounts - For the years ended December 31, 2016 and 2015, no accounts were forfeited.

<u>Investments</u> - The investments of the length of service awards program reported in the trust - other funds on the statements of assets, liabilities, reserves, and fund balance - regulatory basis are recorded at fair value. The trust fund statements of assets, liabilities and reserves - regulatory basis has been restated for the year ended December 31, 2015 to include the program.

<u>Plan Information</u> - Additional information about the Borough's length of service awards program can be obtained by contacting the Plan Administrator.

Note 11: LEASE OBLIGATIONS

At December 31, 2016, the Borough had lease agreements in effect for the following:

Capital:

One (1) Chevrolet Caprice Police Vehicle

One (1) Ford Interceptor Police Vehicle

One (1) Ford Explorer Police Vehicle

Operating:

Two (2) Photocopiers

The following is an analysis of the Borough's capital and operating leases:

	Balance at December 3					
<u>Description</u>	<u>2016</u>		<u>2015</u>			
Vehicles	\$ 56,335.45	\$	37,887.46			

Future minimum lease payments under capital lease agreements are as follows:

<u>Year</u>	<u>Amount</u>
2017	\$ 37,639.59
2018	18,695.86

Future minimum lease payments under operating lease agreements are as follows:

<u>Year</u>	<u> </u>	Amount
2017	\$	1.492.32

Rental payments under operating leases for the year 2016 were \$7,836.96.

Note 12: CAPITAL DEBT

General Improvement Bonds

General Improvement Bonds, Series 2002 - On August 28, 2002, the Borough issued \$1,360,000.00 of general improvement bonds, with interest rates ranging from 3.75% to 4.25%. The bonds were issued for the purpose of funding various capital projects in the Borough. The final maturity of the bonds is February 15, 2018.

General Improvement Bonds, Series 2010 - On June 11, 2010, the Borough issued \$2,693,000.00 of general improvement bonds, with interest rates ranging from 2.0% to 4.0%. The bonds were issued for the purpose of funding various capital projects in the Borough. The final maturity of the bonds is June 1, 2021.

General Improvement Bonds, Series 2014 - On June 26, 2014, the Borough issued \$3,033,000.00 in general improvement bonds, with interest rates ranging from 2.5% to 3.0%. The bonds were issued for the purpose of funding various capital ordinances, specifically ordinances 1333, 1344, 1369, 1382, 1390, 1400, and 1411. The final maturity of the bonds is July 15, 2029.

Note 12: CAPITAL DEBT (CONT'D)

General Improvement Bonds (Cont'd)

The following schedule represents the remaining debt service, through maturity, for the general improvement bonds:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2017	\$ 505,000.00	\$ 145,103.00	\$ 650,103.00
2018	545,000.00	128,371.25	673,371.25
2019	565,000.00	109,460.00	674,460.00
2020	615,000.00	88,985.00	703,985.00
2021	648,000.00	66,825.00	714,825.00
2022-2026	1,115,000.00	206,300.00	1,321,300.00
2027-2029	718,000.00	43,620.00	761,620.00
	\$ 4,711,000.00	\$ 788,664.25	\$ 5,499,664.25

General Debt - New Jersey Green Acres Loans

On September 11, 2004, the Borough entered into a loan agreement with the New Jersey Department of Environmental Protection to provide \$230,000.00, at an interest rate of 2.0%. The proceeds were used to fund the various improvements. Semiannual debt payments are due March 11th and September 11th through 2024.

The following schedule represents the remaining debt service, through maturity, for the New Jersey Green Acres loans:

<u>Year</u>	<u>Principal</u>	Interest	<u>Total</u>		
2017 2018 2019 2020 2021 2022-2024	\$ 12,380.73 12,629.59 12,883.44 13,142.40 13,406.56 34,707.18	\$ 1,921.40 1,672.55 1,418.70 1,159.74 895.58 1,048.11	\$	14,302.13 14,302.14 14,302.14 14,302.14 14,302.14 35,755.29	
	\$ 99,149.90	\$ 8,116.08	\$	107,265.98	

Note 12: CAPITAL DEBT (CONT'D)

The following schedule represents the Borough's summary of debt for the current and two previous years:

years.	<u>2016</u>		<u>2015</u>		<u>2014</u>
<u>Issue d</u>					
General: Bonds and Notes Loans	\$	5,091,000.00 99,149.90	\$	5,186,000.00 111,286.68	\$ 5,621,000.00 123,184.32
Total Issued		5,190,149.90		5,297,286.68	5,744,184.32
Authorized but not Issued					
General: Bonds, Loans and Notes		266,300.68		466,300.68	17,627.45
Total Authorized but not Issued		266,300.68		466,300.68	17,627.45
Total Issued and Authorized but not Issued		5,456,450.58		5,763,587.36	5,761,811.77
<u>Deductions</u>					
General: Reserve for Payment of Debt		87,300.00		41,711.20	28,511.20
Total Deductions		87,300.00		41,711.20	 28,511.20
Net Debt	\$	5,369,150.58	\$	5,721,876.16	\$ 5,733,300.57

Summary of Statutory Debt Condition - Annual Debt Statement

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the annual debt statement and indicated a statutory net debt of .66%.

	Gross Debt	<u>Deductions</u>	Net Debt
School Purposes General	\$ 10,955,000.00 5,456,450.58	\$ 10,955,000.00 87,300.00	\$ 5,369,150.58
	\$ 16,411,450.58	\$ 11,042,300.00	\$ 5,369,150.58

Net debt \$5,369,150.58 divided by the equalized valuation basis per N.J.S.A.40A:2-2, as amended, \$808,252,524.33, equals .66%.

Borrowing Power Under N.J.S.A. 40A:2-6 as Amended

3 1/2% of Equalized Valuation Basis (Municipal)	\$ 28,288,838.35
Less: Net Debt	 5,369,150.58
Remaining Borrowing Power	\$ 22,919,687.77

Note 13: RISK MANAGEMENT

The Borough is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

<u>Property and Liability Insurance</u> - The Borough maintains insurance coverage for property, liability, vehicle, surety bonds, etc. See Joint Insurance Pools, herein.

<u>New Jersey Unemployment Compensation Insurance</u> - The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State.

The following is a summary of Borough contributions, reimbursements to the State for benefits paid and the ending balance of the Borough's trust fund for the current and previous two years:

<u>Year</u>	Borough Contributions		mployee ntributions	Interest <u>Earnings</u>			Ending Balance
2016	\$ 5,000.00	\$	3,152.02	-	\$	5,795.14	\$ 2,388.63
2015	5,000.00		1,202.20	-		18,482.04	31.75
2014	-		4,917.49	-		1,386.88	12,311.59

<u>Joint Insurance Pool</u> - The Borough is a member of the Garden State Municipal Joint Insurance Fund. The Fund provides its members with the following coverage:

Workers' Compensation and Employer's Liability
General Liability
Employee Dishonesty / Public Officials Bonds
Property Damage including Crime
Motor Vehicle Liability & Physical Damage
Equipment Breakdown including Boiler & Machinery
Inland Marina Coverage
Cyber Liability
Pollution Liability
Law Enforcement Liability

Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Banking and Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

The Fund publishes its own financial report for the year ended December 31, 2016, which can be obtained from:

Garden State Municipal Joint Insurance Fund c/o NIP Group 900 Route 9 North, Suite 503 Woodbridge, NJ 07095-1003

Note 14: CONTINGENCIES

<u>Grantor Agencies</u> - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Borough expects such amount, if any, to be immaterial.

<u>Litigation</u> - The Borough is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the Borough, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements. There is pending one case that involves a major claim which could be a financial burden upon the Borough in its defense and in payment of any settlement or verdict.

Note 15: CONCENTRATIONS

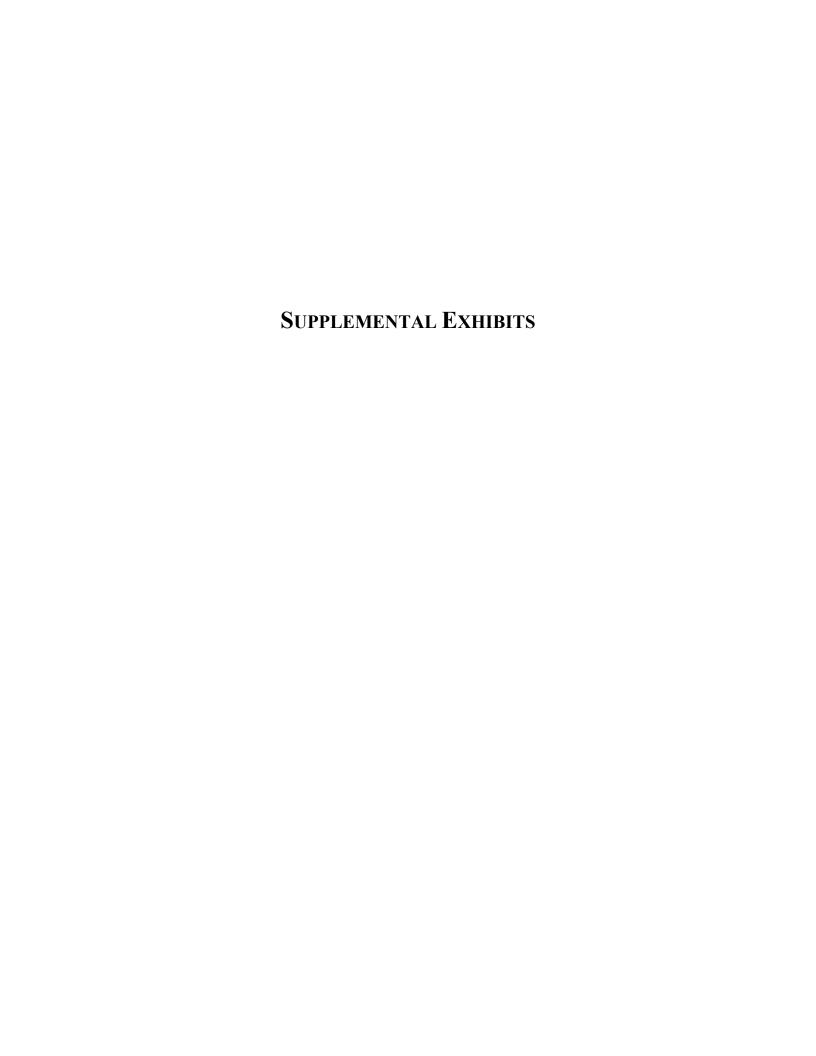
The Borough depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the Borough is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and state laws and federal and state appropriations.

Note 16: SUBSEQUENT EVENTS

Tax Appeals - As of December 31, 2016, there were no outstanding tax appeal on file against the Borough.

Authorization of Debt - Subsequent to December 31, the Borough authorized additional bonds and notes as follows:

Purpose	<u>Adopted</u>	<u>Aı</u>	<u>uthorization</u>
Various Capital Improvements	May 16, 2017	\$	787,000.00



SUPPLEMENTAL EXHIBITS CURRENT FUND

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Current Cash Per N.J.S. 40A: 5-5 - Treasurer

For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by Receipts:		\$	1,558,567.62
Taxes Receivable \$	25,478,048.29		
Prepaid Taxes	134,681.54		
Tax Overpayments	47,388.35		
Due State of New Jersey - Senior Citizens and Veterans Deductions	76,250.00		
Energy Receipts Tax P.L. 1997, Chapters 162 & 167)	754,209.00		
Interest and Costs on Taxes	93,060.37		
Payments in Lieu of Taxes	63,298.20		
Police Outside Employment Administrative Cost	10,500.00		
Police Outside Employment Revenue for Vehicle	68,000.00		
Revenue Accounts Receivable	672,098.92		
Miscellaneous Revenue Not Anticipated	38,634.27		
Due State of New Jersey - Marriage License Fees	625.00		
Due State of New Jersey - DCA Training Fees	9,374.00		
Due State of New Jersey - Burial Permit Fees	15.00		
Due Federal and State Grant Fund	278,381.29		
Due Trust Other Fund	250,333.45		
	200,000.10	-	27,974,897.68
			29,533,465.30
Decreased by Disbursements:	004 000 74		
2015 Appropriation Reserves	294,030.71		
2016 Appropriations	7,289,787.10		
County Taxes	6,822,043.31		
Due County for Added and Omitted Taxes	25,710.56		
Local District School Tax	12,840,060.00		
Refund Tax Overpayments	51,462.12		
Due State of New Jersey - Marriage License Fees	625.00		
Due State of New Jersey - DCA Training Fees	8,567.00		
Due State of New Jersey - Burial Permit Fees	10.00		
Accounts Payable	824.84		
Refund of Prior Year Revenue	10,503.38		
Due Trust Other Fund	250,000.00		
Due Federal and State Grant Fund	168,895.64		
Due General Capital Fund	133,677.16	_	27,896,196.82
			21,000,100.02
Balance Dec. 31, 2016		\$	1,637,268.48

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Due From State of New Jersey Veterans' and Senior Citizens' Deductions For the Year Ended December 31, 2016

Balance Dec. 31, 2015 \$ 13,334.21 Increased by: Deductions per Tax Billing: Senior Citizens \$ 10,750.00 Veterans 67,250.00 78,000.00 Deductions Allowed by Collector - 2016 Taxes 750.00 \$ 78,750.00 Less Deductions Disallowed by Tax Collector for 2016 Taxes 2,250.00 76,500.00 89,834.21 Decreased by: Received from State of New Jersey 76,250.00 Balance Dec. 31, 2016 \$ 13,584.21

BOROUGH OF HADDON HEIGHTS

CURRENT FUND
Statement of Taxes Receivable and Analysis of Property Tax Levy
For the Year Ended December 31, 2016

Balance Dec. 31, 201 <u>6</u>		327,840.63	327,840.63									
Canceled	\$ 2.35	15,493.00 \$	\$ 15,495.35 \$									
Transfer <u>to Liens</u>	\$ 749.28	3,205.34	\$ 3,954.62		ı	II					ı	П
Due from State of New Jersey		\$ 76,500.00	\$ 76,500.00		\$25,407,545.94 171,382.96	\$25,578,928.90	\$12,839,938.00		6,867,630.23	271,640.58	5,599,720.09	\$25,578,928.90
Collections <u>2016</u>	\$ 408,266.72	25,069,781.57	\$ 25,478,048.29		,	I		\$ 6,822,043.31 45,586.92		5,473,924.05 125,796.04	I	II
<u>Colle</u>		\$ 86,108.36	\$ 86,108.36					'		·		
Added <u>Taxes</u>	\$ 1,668.00		\$ 1,668.00					Taxes				
<u> </u>		\$25,578,928.90	\$25,578,928.90	roperty Tax Lev <u>y</u>	<u>Yield:</u> General Property Tax Added Taxes (54:4-63.1 et. seq.)		ct Tax	dded and Omitte	0	cipal Purposes x Levied		
Balance Dec. 31, 2015	\$ 407,350.35		\$ 407,350.35	Analysis of 2016 Property Tax Levy	<u>Tax Yield:</u> General Property Tax Added Taxes (54:4-63		Tax Lev <u>y:</u> Local School District Tax	County Taxes: County Tax Due County for Added and Omitted Taxes	Total County Taxes	Library Tax Local Tax for Municipal Purposes Add: Additional Tax Levied		
Year	2015	2016	II	~1			–	-	•	\		

BOROUGH OF HADDON HEIGHTS

CURRENT FUND Statement of Tax Title Liens

For the Year Ended December 31, 2016

Balance Dec. 31, 2015 \$ 1,193.94

Increased by:

Transfer from Tax Receivable \$ 3,954.62
Interest and Costs accrued by Tax Sale \$ 197.59

Transfer from Taxes Receivable 4,152.21

Balance Dec. 31, 2016 __\$ 5,346.15

Exhibit SA-5

CURRENT FUND Schedule of Change Funds As of December 31, 2016

Office

Tax Collector \$ 200.00

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Revenue Accounts Receivable For the Year Ended December 31, 2016

	Balaı <u>Dec. 31</u>		Accrued	Received		Balance c. 31, 2016
Borough Clerk:						
Licenses			\$ 200.00	\$ 200.00		
Fees and Permits						
Street Opening			5,797.00	5,797.00		
Registrar of Vital Statistics:						
Licenses			1,890.00	1,890.00		
Fees & Permits			10,190.00	10,190.00		
Planning & Zoning Board:						
Fees & Permits						
Planning Board Fees			3,320.00	3,320.00		
Zoning Board Fees			3,375.00	3,375.00		
Curb & Sidewalk Fees			4,175.00	4,175.00		
Police Department						
Fees & Permits			4.055.00	4.055.00		
Overnight Parking Permits			4,055.00	4,055.00		
Police Permits			1,452.32	1,452.32		
Fire Department			45 404 00	45 404 00		
Fire Prevention Inspection Fees			15,464.00	15,464.00		
Uniform Fire Safety Act Construction Code Official			4,789.20	4,789.20		
Fees & Permits			164 106 00	164 106 00		
			164,196.00	164,196.00		
Recreation Department Recreation Fees			E0 172 E0	E0 172 E0		
			58,173.50	58,173.50		
Cabin Rentals			52,535.00	52,535.00		
Municipal Court Fines and Costs	Č 11	011 17	212 102 00	215 022 79	ф	0.005.40
Cable TV Franchise Fees	\$ 11	,814.47	213,103.80	215,032.78	\$	9,885.49
Capie I v Fidilcilise Fees			116,954.12	116,954.12		
	\$ 11	,814.47	\$ 670,169.94	\$ 672,098.92	\$	9,885.49

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Appropriation Reserves For the Year Ended December 31, 2016

Perentations with Hin "CAPS" General Coverage Caps		-	04 00 -	Balance	Б	5.1
OPERATIONS WITHIN CAPE'				After Modification	Paid or	Balance
CENERAL GOVERNMENT: Operations	OPERATIONS WITHIN "CAPS"	reserved	<u>Encumbered</u>	iviodification	<u>Unarged</u>	<u>Lapsed</u>
Postagp						
Office Supplies						
Markeling Events and Communications 371.37 1,500.00 1,871.37 1,500.00 371.37	•	\$ 1,595.57		\$ 1,595.57		\$ 1,595.57
General Administration Other Expenses 5,936.99 1,358.23 7,295.22 4,437.97 2,857.25 Municipal Clerk Salaries and Wages 5,927.70 5,927.70 5,927.70 Other Expenses 568.22 419.20 987.42 742.84 244.58 Enancial Administration Salaries and Wages 5,851.13 5,851.	Office Supplies	555.17	\$ 370.44	925.61	\$ 406.53	519.08
Other Expenses 5,936.99 1,358.23 7,295.22 4,437.97 2,857.25 Municipal Clerk Salaries and Wages 5,927.70 5,927.70 5,927.70 5,927.70 5,927.70 2,44.88 5,927.70 0,927.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 2,44.88 5,927.70 0,000.70 0,000.70 1,009.15 0,000.70 0,000.70 1,009.15 0,000.70 0,000.70 0,000.00	Marketing Events and Communications	371.37	1,500.00	1,871.37	1,500.00	371.37
Municipal Clark Salaries and Wages 5,927.70 5,927.70 Cher Expenses 568.22 419.20 987.42 742.84 244.58 Enancial Administration Salaries and Wages 5,851.13 5,851.13 5,851.13 Cher Expenses 1,089.15 650.00 1,739.15 650.00 1,889.15 Audit Services Cher Expenses 3,000.00 3,000.00 3,000.00 3,000.00 Assessment of Taxes 3,000.00 3,00	General Administration					
Salaries and Myages 5,927,70 5,927,70 5,927,70 742.84 244.58 Financial Administration Salaries and Wages 5,851.13 5,851.13 0,851.13 0,5851.13 7,43 7,43 7,43 7,43 7,43 7,43 7,43 7,43 7,43 7,43 7,43 7,43	•	5,936.99	1,358.23	7,295.22	4,437.97	2,857.25
Other Expenses 568.22 419.20 987.42 742.84 244.58 Financial Administration Salaries and Wages 5.851.13	•					
Financial Administration Salaries and Wages 5.851.13 0.891.15 650.00 1.739.15 650.00 1.089.15 0.000 0.000.000 0.000.000 0.000.00	•					•
Salaries and Wages 5,851.13 5,851.13 5,851.13 5,851.13 0.00 1,080.15 650.00 1,739.15 650.00 1,080.15 Audit Services 3,000.00 3,000.00 3,000.00 3,000.00 3,000.00 3,000.00 3,000.00 3,000.00 3,000.00 1,790.00 1,101.30 1,790.00 1,101.30 1,101.30 1,101.30 1,101.30 2,000 3,000.00 3,000.00	•	568.22	419.20	987.42	742.84	244.58
Other Expenses 1,089.15 650.00 1,739.15 650.00 1,089.15 Audit Services 3,000.00 3,000.00 3,000.00 3,000.00 Assessment of Taxes 7,43 7,43 7,43 7,43 Collection of Taxes 2,816.30 75.00 2,891.30 1,790.00 1,101.30 Collection of Taxes 393.32 303.20 20.00 20.00 20.00 1,770.00 777.00 Other Expenses 933.32 333.70.00 2,600.00 777.00 777.00 0ther Expenses 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 0ther Expenses 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor 0ther Expenses 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Building 334 1,616.68 1,577.49 39.19 19.11 2,500.00 2,500.00 3.01 19.11 2,500.00		E 0E4 40		E 054 40		E 054 40
Audit Services Other Expenses 3,000.00 Assessment of Taxes Salaries and Wages Other Expenses 2,2816.30 75.00 Collection of Taxes Salaries and Wages 2,2816.30 Tother Expenses 3,000.00 Other Expenses 3,000.00 0,000 Other Expenses 3,000.00 0,0		,	650.00	·	650.00	,
Other Expenses 3,000.00 3,000.00 3,000.00 3,000.00 Assessment Of Taxes 7.43 7.43 7.43 7.43 Other Expenses 2,816.30 75.00 2,891.30 1,790.00 1,101.30 Collection of Taxes 393.32 20.00 20.00 20.00 20.00 Object to the Expenses 303.00 3,370.00 2,600.00 777.00 777.00 Other Expenses 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 770.00 0,000.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,000.00 2,000.00 2,0	•	1,009.13	030.00	1,739.13	030.00	1,009.13
Assessment of Taxes Salaries and Wages Salaries and Costs Other Expenses Salaries and Wages Salaries		3 000 00		3 000 00		3 000 00
Salaries and Wages 7.43 7.50 2.891.30 1,790.00 1,101.30 Collection of Taxes Salaries and Wages 20.00 2	•	3,000.00		0,000.00		5,000.00
Other Expenses 2,816.30 75.00 2,991.30 1,790.00 1,101.30 Collection of Taxes Salaries and Wages 20.00 20.00 20.00 20.00 Other Expenses 933.32 933.32 156.00 777.32 Legal Services		7.43		7.43		7.43
Collection of Taxes 3alaries and Wages 20.00 20.00 20.00 777.32 Salaries and Wages 933.32 933.32 156.00 777.32 Legal Services Contractual 3,370.00 3,370.00 2,600.00 770.00 Other Expenses 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor 0ther Expenses 2,250.00	<u> </u>		75.00		1.790.00	
Salaries and Wages 20.00 20.00 20.00 Other Expenses 933.32 933.32 156.00 777.32 Legal Services 3,370.00 3,370.00 2,600.00 770.00 Other Expenses 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor 0ther Expenses 2,250.00 2,250.00 2,250.00 2,250.00 Municipal Building 3 3,804.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 1,032.43 1,616.68 1,577.49 39.19 12.16 0,084.24 9,084.24 9,084.24 1,032.43 1,616.68 1,577.49 39.19 12.16 0,084.24 1,032.43 1,616.68 1,577.49 39.19 12.16 0,084.24 1,041.11 781.11 750.00 12.16 0,084.24 1,041.11 </td <td>•</td> <td>-,- : -: • •</td> <td></td> <td>,</td> <td>, 22.23</td> <td>, 21120</td>	•	-,- : -: • •		,	, 22.23	, 21120
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Contractual 3,370.00 3,370.00 2,600.00 770.00 Other Expenses 6,730.89 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs Other Expenses 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor Other Expenses 2,250.00 2,250.00 2,250.00 2,250.00 Municipal Building Salaries and Wages 9,084.24 9,084.24 9,084.24 Other Expenses 684.25 1,032.43 1,616.68 1,577.49 39.19 Planning Board: Salaries and Wages 631.11 781.11 750.00 31.11 Zoning Board of Adjustments: Salaries and Wages 353.88 353.88 353.88 Other Expenses 550.00 550.00 550.00 550.00 550.00 19.00		933.32		933.32	156.00	777.32
Other Expenses 6,730.89 6,730.89 4,099.07 2,631.82 Engineering Services and Costs 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor 2,250.00 2,250.00 2,250.00 2,250.00 Municipal Bullding 82,250.00 2,250.00 2,250.00 39.084.24 9,084.24 1,081.24 9,084.24 1,081.24 39.19 9,181.24 12.11 750.00 31.11 750.00 150.00 150.00 150.00<	Legal Services					
Engineering Services and Costs Other Expenses 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor Other Expenses 2,250.00 2,250.00 2,250.00 Municipal Building Salaries and Wages 9,084.24 9,084.24 0ther Expenses 584.25 1,032.43 1,616.68 1,577.49 39.19 Planning Board: Salaries and Wages 172.16 172.16 172.16 Other Expenses 631.11 781.11 750.00 31.11 Zoning Board of Adjustments: Salaries and Wages 353.88 353.88 353.88 0ther Expenses 550.00 550.00 550.00 550.00 Environmental Commission Other Expenses 5.00 5.00 5.00 5.00 Insurance: General Liability 11,188.85 3,038.85 3,038.85 Worker's Compensation 350.74 350.74 Employee Group Insurance 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 Employee Benefit Waiver 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 15,471.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 0ther Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Salaries and Wages 363.87 363.87 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Salaries and Wages 363.87 363.87 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 Other Expenses 150.00 150.00 150.00		,		3,370.00	,	770.00
Other Expenses 5,199.75 4,202.75 9,402.50 5,667.75 3,734.75 Municipal Prosecutor Other Expenses 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 2,250.00 30.11 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 9,084.24 30.19 30.19 30.31 1,077.49 39.19 9,084.24 1,032.43 1,016.68 1,577.49 39.19 9.084.24 1,032.43 1,016.68 1,577.49 39.19 39.19 30.11 781.11 750.00 31.11 781.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 350.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 5.00 5.00 5.00 5.00 5.00 5.00 5.00 5	•	6,730.89		6,730.89	4,099.07	2,631.82
Municipal Prosecutor Other Expenses 2,250.00 Qunicipal Building Salaries and Wages 9,084.24 Other Expenses 584.25 1,032.43 1,616.68 1,577.49 39.19 Planning Board: Salaries and Wages 172.16 Other Expenses 631.11 Zoning Board of Adjustments: Salaries and Wages 353.88 Other Expenses 550.00 S50.00 S	•					
Other Expenses 2,250.00 2,250.00 2,250.00 Municipal Building Salaries and Wages 9,084.24 9,084.24 9,084.24 Other Expenses 584.25 1,032.43 1,616.68 1,577.49 39.19 Planning Board: Salaries and Wages 172.16 172.16 172.16 172.16 0ther Expenses 631.11 781.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 350.00 350.00 550.00	•	5,199.75	4,202.75	9,402.50	5,667.75	3,734.75
Municipal Building 9,084.24 10,616.68 1,577.49 39.19 39.19 Planning Board Charles and Wages 631.11 72.16 172.16	•	0.050.00		0.050.00		0.050.00
Salaries and Wages 9,084.24 9,084.24 1,032.43 1,616.68 1,577.49 39.19 Planning Board: Salaries and Wages 172.16 172.16 172.16 172.16 172.16 172.16 0 ther Expenses 631.11 781.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 31.11 750.00 550.00	•	2,250.00		2,250.00		2,250.00
Other Expenses 584.25 1,032.43 1,616.68 1,577.49 39.19 Planning Board: 3alaries and Wages 172.16 17		0.004.04		0.004.04		0.004.04
Planning Board: Salaries and Wages 172.16 172.16 172.16 172.16 Other Expenses 631.11 781.11 750.00 31.11 Zoning Board of Adjustments: Salaries and Wages 353.88 353.88 353.88 353.88 353.88 Other Expenses 550.00 550.00 550.00 550.00 Environmental Commission Other Expenses 5.00 5.00 5.00 5.00 Sono S		•	1 022 42	,	1 577 10	,
Salaries and Wages 172.16 Other Expenses 351.11 Other Expenses 353.88 Other Expenses 353.87 Other Expenses 4,817.55 Other Expe		304.23	1,032.43	1,010.00	1,577.49	39.19
Other Expenses 631.11 781.11 750.00 31.11 Zoning Board of Adjustments: 353.88 350.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 550.00 5.00 50.00 </td <td>•</td> <td>172 16</td> <td></td> <td>172 16</td> <td></td> <td>172 16</td>	•	172 16		172 16		172 16
Zoning Board of Adjustments: Salaries and Wages 353.88 353.88 353.88 Other Expenses 550.00 550.00 550.00 Environmental Commission					750 00	
Salaries and Wages 353.88 353.88 353.88 Other Expenses 550.00 550.00 550.00 Environmental Commission 0ther Expenses 5.00 5.00 5.00 Insurance: General Liability 11,188.85 3,038.85 3,038.85 Worker's Compensation 350.74 350.74 350.74 Employee Group Insurance 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 Employee Benefit Waiver 651.50 651.50 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 0,658.3-47 4,799.30 1,784.17 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 363.87 363.87 363.87 363.87 363.87 <td></td> <td>•</td> <td></td> <td></td> <td></td> <td>• • • • • • • • • • • • • • • • • • • •</td>		•				• • • • • • • • • • • • • • • • • • • •
Other Expenses 550.00 550.00 550.00 Environmental Commission 35.00 5.00 5.00 Other Expenses 5.00 5.00 5.00 Insurance: 9.00 5.00 5.00 General Liability 11,188.85 3,038.85 3,038.85 Worker's Compensation 350.74 350.74 350.74 Employee Group Insurance 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 Employee Benefit Waiver 651.50 651.50 651.50 651.50 PUBLIC SAFETY: 70 70 651.50		353.88		353.88		353.88
Other Expenses 5.00 5.00 5.00 Insurance: General Liability 11,188.85 3,038.85 3,038.85 3,038.85 Worker's Compensation 350.74 350.74 350.74 350.74 Employee Group Insurance 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 Employee Benefit Waiver 651.50 651.50 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 00 4,817.55 1,731.50 6,583.47 4,799.30 1,784.17 1,784.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 1,761.17 <td< td=""><td></td><td>550.00</td><td></td><td>550.00</td><td></td><td>550.00</td></td<>		550.00		550.00		550.00
Insurance: General Liability	Environmental Commission					
General Liability 11,188.85 3,038.85 3,038.85 Worker's Compensation 350.74 350.74 350.74 Employee Group Insurance Employee Benefit Waiver 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 PUBLIC SAFETY: 651.50 651.50 651.50 Pullice Safeter Y: 790lice 700 70 700 70 70 70 70	Other Expenses	5.00		5.00		5.00
Worker's Compensation 350.74 350.74 350.74 350.74 Employee Group Insurance Employee Benefit Waiver 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 PUBLIC SAFETY: 651.50 651.50 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 2,530.81 0,530.81	Insurance:					
Employee Group Insurance 49,646.73 74,246.80 123,893.53 74,073.93 49,819.60 Employee Benefit Waiver 651.50 651.50 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 Other Expenses 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: 363.87 <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td></td> <td></td> <td></td> <td></td>	· · · · · · · · · · · · · · · · · · ·					
Employee Benefit Waiver 651.50 651.50 651.50 651.50 PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 Other Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00	•					
PUBLIC SAFETY: Police Salaries and Wages 2,530.81 2,530.81 2,530.81 2,530.81 2,530.81 0,548.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,799.30 1,784.17 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: 363.87 <td></td> <td>,</td> <td>74,246.80</td> <td>·</td> <td>74,073.93</td> <td>,</td>		,	74,246.80	·	74,073.93	,
Police Salaries and Wages 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00		651.50		651.50		651.50
Salaries and Wages 2,530.81 2,530.81 2,530.81 Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 Other Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87						
Other Expenses 1,043.96 15,171.88 16,215.84 15,448.65 767.19 Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 Other Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87<		2 520 04		0.520.04		0.500.04
Fire Salaries and Wages 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,817.55 4,799.30 1,784.17 7,81.17 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 7,904.85 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 7,816.35 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 8,16.35 7,904.85 8,088.50 13,993.35 12,177.00 1,816.35 8,16.35 7,904.85 8,20.85 1,816.35 1,816.35 1,816.35 1,816.35 1,816.35 1,816.35 1,816.35 1,8		·	15 171 99	•	15 119 65	
Salaries and Wages 4,817.55 4,817.55 4,817.55 Other Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00	•	1,043.90	13,17 1.00	10,213.04	13,446.03	101.19
Other Expenses 851.97 5,731.50 6,583.47 4,799.30 1,784.17 Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: Salaries and Wages 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00		4 817 55		4 817 55		4 817 55
Fire Hydrant Service 7,904.85 6,088.50 13,993.35 12,177.00 1,816.35 Fire Safety Official: 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00			5 731 50		4 799 30	
Fire Safety Official: 363.87 <t< td=""><td>•</td><td></td><td>•</td><td>•</td><td>•</td><td></td></t<>	•		•	•	•	
Salaries and Wages 363.87 363.87 363.87 363.87 Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: 27.00 27.00 27.00 Salaries and Wages 27.00 150.00 150.00 Other Expenses 150.00 150.00 150.00	•	.,5566	-,	,	,	.,
Other Expenses 412.73 20.95 433.68 20.95 412.73 Office of Emergency Management: Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00	•	363.87		363.87		363.87
Office of Emergency Management: 27.00 27.00 27.00 Salaries and Wages 27.00 150.00 150.00 Other Expenses 150.00 150.00 150.00	<u> </u>		20.95		20.95	
Salaries and Wages 27.00 27.00 27.00 Other Expenses 150.00 150.00 150.00	•					
		27.00		27.00		27.00
	Other Expenses	150.00		150.00		150.00

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Appropriation Reserves For the Year Ended December 31, 2016

OPERATIONS WITHIN "CAPS" (CONT'D)	Balance De Reserved	ec. 31, 2015 Encumbered	Balance After <u>Modification</u>	Paid or <u>Charged</u>	Balance <u>Lapsed</u>
PUBLIC WORKS:					
Public Works:	* 40.000.00		A 40.000.00		* 40.000.00
Salaries and Wages	\$ 19,369.68		\$ 19,369.68	A 00.045.00	\$ 19,369.68
Other Expenses	32,029.67	\$ 24,249.96	56,279.63	\$ 26,915.02	29,364.61
Garbage and Trash Removal	05.005.00		05.005.00	05 750 00	75.00
Other Expenses	25,825.00	0.704.70	25,825.00	25,750.00	75.00
Vehicle Maintenance	1,419.83	6,734.79	8,154.62	6,287.75	1,866.87
Solid Waste Disposal	21,010.37	441.00	29,451.37	29,300.93	150.44
HEALTH AND WELFARE:					
Dog Regulation					
Contractual	2,969.13	1,200.00	4,169.13	4,169.13	
RECREATION AND EDUCATION:					
Parks and Playgrounds					
Salaries and Wages	251.47		251.47		251.47
Other Expenses	188.36	1,064.73	1,253.09	708.00	545.09
Historic Commission					
Other Expenses	1,875.00		1,875.00		1,875.00
Municipal Court					
Other Expenses	40,328.79		40,328.79	32,991.55	7,337.24
CODE ENFORCEMENT:					
Construction Code Official					
Salaries and Wages	8,059.51		8,059.51		8,059.51
Other Expenses	220.01	1,232.27	1,452.28	1,232.27	220.01
UNCLASSIFIED:					
Utilities:					
Gasoline	13,159.44	3,070.56	16,230.00	3,070.56	13,159.44
Telephone	3,140.93	2,706.80	5,847.73	3,458.85	2,388.88
Electric Utilities	17,348.59	2,148.89	19,497.48	9,089.28	10,408.20
Street Lighting	14,722.73	6,654.90	21,377.63	13,366.66	8,010.97
Water Utilities	3,456.23	68.00	3,524.23	385.44	3,138.79
STATUTORY EXPENDITURES -					
MUNICIPAL WITHIN "CAPS":					
Contribution to:					
Social Security	18,941.36		18,941.36		18,941.36
Consolidated Police and Firemen's Pension Fund	66.26		66.26		66.26
Public Employees Retirement System	83.00		83.00		83.00
OPERATIONS EXCLUDED FROM "CAPS"					
LOSAP	298.54		298.54		298.54
Trash Collection Services/Apartments	10,880.70	562.21	11,442.91	6,362.21	5,080.70
Recyling Tax	2,053.49		2,053.49	648.33	1,405.16
TOTAL GENERAL APPROPRIATIONS	\$ 375,242.28	\$ 161,001.79	\$ 536,244.07	\$ 294,633.46	\$ 241,610.61
Disharasid				4 004 000 74	
Disbursed				\$ 294,030.71	
Accounts Payable				602.75	= ∙
				\$ 294,633.46	=

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Prepaid Taxes
For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by:			\$ 86,108.36
Collection of 2017 Taxes		\$ 134,681.54	
Overpayments Applied		4,357.35	139,038.89
			225,147.25
Decreased by: Application to 2016 Taxes			86,108.36
Balance Dec. 31, 2016			\$ 139,038.89
			Exhibit SA-9
	CURRENT FUND Statement of Tax Overpayments For the Year Ended December 31, 2016		
Balance Dec. 31, 2015	Statement of Tax Overpayments		\$ 8,433.52
Balance Dec. 31, 2015 Increased by: Receipts	Statement of Tax Overpayments		\$ 8,433.52 47,388.35
Increased by:	Statement of Tax Overpayments		
Increased by:	Statement of Tax Overpayments	\$ 4,357.35 51,462.12	47,388.35
Increased by: Receipts Decreased by: Applied to Prepaid Taxes	Statement of Tax Overpayments		47,388.35

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of County Taxes
For the Year Ended December 31, 2016

Exhibit SA-11

CURRENT FUND Statement of Amount Due to County for Added and Omitted Taxes For the Year Ended December 31, 2016

Balance December 31, 2015 Increased by:	\$ 25,710.56
County Share of 2016 Levy	
Added Taxes and Added/Omitted Taxes	 45,586.92
Degreesed by	71,297.48
Decreased by:	0==40=0
Disbursements	 25,710.56
Balance December 31, 2016	\$ 45,586.92

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Prepaid School Taxes
For the Year Ended December 31, 2016

Balance December 31, 2015 (Payable) Increased by:	\$	4.00
2016 Levy	12,83	39,938.00
Degreesed by	12,83	39,942.00
Decreased by: Disbursements	12,8	40,060.00
Balance December 31, 2016 (Prepaid)	\$	118.00

Exhibit SA-13

CURRENT FUND Statement of Library Tax For the Year Ended December 31, 2016

2016 Levy Funded by Municipal Budget	\$ 271,640.58 359.42	
Degraded by		\$ 272,000.00
Decreased by: Payments by Budget Appropriation		\$ 272,000.00

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Due To State of New Jersey - Marriage License Fees For the Year Ended December 31, 2016

Balance Dec. 31, 2015		\$ 150.0	00
Increased by: Receipts		625.0	00_
		775.0	00
Decreased by: Disbursements		625.0	00_
Balance Dec. 31, 2016		\$ 150.0	00
		Exhibit SA	-15
	CURRENT FUND Statement of Due To State of New Jersey - DCA Fees For the Year Ended December 31, 2016		
Balance Dec. 31, 2015		\$ 1,850.0	00
Increased by: Receipts		9,374.0	00
		11,224.0	00
Decreased by: Disbursements		8,567.0	00
Balance Dec. 31, 2016		\$ 2,657.0	00_

BOROUGH OF HADDON HEIGHTS

CURRENT FUND

Statement of Accounts Payable For the Year Ended December 31, 2016

Balance Dec. 31, 2015			\$ 1,528.00
Increased by: Appropriation Reserves			 602.75
Decreased by: Canceled Disbursements	\$	703.16 824.84	2,130.75
Balance Dec. 31, 2016			\$ 1,528.00
Dalaince Dec. 31, 2010			Exhibit SA-17
FEDERAL, STATE AND OTHER	GRANT FUN	ND	
Statement of Due To Curre	ent Fund	10	
For the Year Ended December	er 31, 2016		
Balance Dec. 31, 2015 Increased by:			\$ 145,057.27
Current Fund Disbursed on Behalf of Grant Fund: Prior Year Encumbrances Prior Year Contracts Payable Grants Appropriated	\$	13,208.27 16,195.93 139,491.44	
			168,895.64
			313,952.91
Decreased by: Current Fund Receipt on Behalf of Grant Fund: Grants Receivable Current Fund Budget Appropriation - Local Match		278,381.29 2,768.50	
			281,149.79
Balance Dec. 31, 2016			\$ 32,803.12

BOROUGH OF HADDON HEIGHTS

FEDERAL, STATE AND OTHER GRANT FUND Statement of Federal, State and Other Grants Receivable For the Year Ended December 31, 2016

<u>Program</u>	Balance Dec. 31, 2015	<u>Accrued</u>	Received in Current Fund	Balance Dec. 31, 2016
Federal Grants:				
Transportation Grant - 2013 Program	\$ 92,899.55		\$ 88,167.40	\$ 4,732.15
Transportation Grant - 2014 Program	202,000.00		130,176.23	71,823.77
Pedestrian And Bicycle Facilities	24,521.42		22,342.87	2,178.55
NJDEP Historic Commission - Architectural Survey	3,599.00			3,599.00
NJDEP Historic Commission - Preservation	10,000.00			10,000.00
Drive Sober or Get Pulled Over		\$ 5,000.00	5,000.00	
Click it or Ticket		5,000.00	5,000.00	
Bullet Proof Vest		336.86		336.86
Total Federal Grants	333,019.97	10,336.86	250,686.50	92,670.33
State Grants:				
Body Armor Fund		1,702.98	1,702.98	
Community Stewardship Incentive	20,000.00			20,000.00
Clean Communities Grant		17,796.71	17,796.71	
Drunk Driving Enforcement		2,500.00	2,500.00	
ANJEC Grant	500.00			500.00
Municipal Alliance on Alcoholism and Drug Abuse	6,274.00	11,074.00	4,607.33	12,740.67
Municipal Court Alcohol Education, Rehabilitation				
and Enforcement Fund		1,087.77	1,087.77	
Hazardous Discharge Site Remediation	25,531.72	31,000.00		56,531.72
Total State Grants	52,305.72	65,161.46	27,694.79	89,772.39
Other Grants:				
JIF Safety Award	700.00			700.00
Total All Grants	\$ 386,025.69	\$ 75,498.32	\$ 278,381.29	\$ 183,142.72

BOROUGH OF HADDON HEIGHTS

FEDERAL, STATE AND OTHER GRANT FUND Statement of Reserve for Federal, State and Other Grants - Unappropriated For the Year Ended December 31, 2016

<u>Program</u>	Balance Dec. 31, 2015	Grants <u>Accrued</u>	Realized as Miscellaneous Revenue in 2016	Balance Dec. 31, 2016
Federal Grants				
Click It or Ticket		\$ 5,000.00	\$ 5,000.00	
Drive Sober or Get Pulled Over	\$ 5,000.00	5,000.00	10,000.00	
Bullet Proof Vest		336.86	336.86	
Total Federal Grants	5,000.00	10,336.86	15,336.86	
State Grants:				
Body Armor Fund	1,762.91	1,702.98	1,762.91	\$ 1,702.98
Clean Communities Grant		17,796.71	17,796.71	
Drunk Driving Enforcement Grant		2,500.00	2,500.00	
Hazardous Discharge Site Remediation		31,000.00	31,000.00	
Municipal Alliance on Alcoholism and Drug Abuse		11,074.00	11,074.00	
Municipal Court Alcohol Education, Rehabilitation				
and Enforcement Fund		1,087.77	1,087.77	
Recycling Tonnage Grant	8,246.50		8,246.50	
Total State Grants	10,009.41	65,161.46	73,467.89	1,702.98
Total All Grants	\$ 15,009.41	\$ 75,498.32	\$ 88,804.75	\$ 1,702.98

BOROUGH OF HADDON HEIGHTS

FEDERAL, STATE AND OTHER GRANT FUND
Statement of Reserve for Federal, State and Other Grants - Appropriated
For the Year Ended December 31, 2016

<u>Program</u>	Balance <u>Dec. 31, 2015</u>	Transferred from 2016 <u>Budget</u>	Paid or <u>Charged</u>	Balance <u>Dec. 31, 2016</u>
Federal Grants: Transportation Grant - 2013 Transportation Grant - 2014 Bullet Proof Vest Click It or Ticket Drive Sober or Get Pulled Over NJDEP Historic Commission - Architectural Survey NJDEP Historic Commission - Preservation NJDEP Historic Preservation Grant	\$ 55,999.40 5,403.70 299.00 42,767.50 286.23	\$ 336.86 5,000.00 10,000.00	\$ 51,267.25 1,212.00 5,000.00 5,100.00 33,739.92 182.90	\$ 4,732.15 4,191.70 336.86 4,900.00 299.00 9,027.58 103.33
Total Federal Grants	104,755.83	15,336.86	96,502.07	23,590.62
State Grants:				
Body Armor Fund Camden County Open Space - W Atlantic Ave Clean Communities Grant Community Planning Advocacy	661.66 20,000.00 66,996.54 36.66	1,762.91 17,796.71	2,256.00 55,760.18	168.57 20,000.00 29,033.07 36.66
Domestic Violence Drunk Driving Enforcement Grant Hazardous Discharge Site Remediation - Devon Ave Municipal Alliance on Alcoholism and Drug Abuse	25.06 9,513.45 388.02 18,404.22	2,500.00 31,000.00 13,842.50	511.38 5,107.33	25.06 11,502.07 31,388.02 27,139.39
Municipal Court Alcohol Education, Rehabilitation and Enforcement Fund ANJEC Grant PEOSHA - Immunization of Employees	3,037.25 1,500.00 1,079.20	1,087.77	3,725.00 1,500.00	400.02 1,079.20
Recycling Tonnage Grant Sustainable Jersey Small Grant	5,479.94 402.46	8,246.50	13,645.89	80.55 402.46
Total State Grants	127,524.46	76,236.39	82,505.78	121,255.07
Other Grants: JIF Safety Award Comcast Grant	243.15 32.69			243.15 32.69
Total Other Grants	275.84			275.84
Total All Grants	\$ 232,556.13	\$ 91,573.25	\$ 179,007.85	\$ 145,121.53
Local Match Realized as Revenue		\$ 2,768.50 88,804.75 \$ 91,573.25	-	
Disbursements - Current Fund Disbursements - General Capital Fund Encumbrances			\$ 139,491.44 22,800.00 16,716.41	
			\$ 179,007.85	=

BOROUGH OF HADDON HEIGHTS

FEDERAL, STATE AND OTHER GRANT FUND Statement of Due From General Capital For the Year Ended December 31, 2016

Balance Dec. 31, 2015	\$ 36,001.32
Decreased by: General Capital Fund Disbursed on Behalf of Grant Fund	 22,800.00
Balance Dec. 31, 2016	\$ 13,201.32

SUPPLEMENTAL EXHIBITS

TRUST FUND

BOROUGH OF HADDON HEIGHTS

TRUST FUND
Statement of Trust Cash
Per N.J.S. 40A: 5-5 - Treasurer

For the Year Ended December 31, 2016

	<u>Animal</u>	<u>Control</u>	<u>Other</u>	Trust
Balance Dec. 31, 2015 Increased by Receipts: Animal Control Fees Due State of New Jersey - Department of Health Due Current Fund Reserve for Community Development Block Grant Funds Payroll Deductions Payable Miscellaneous Trust Reserves	\$ 2,500.90 342.60 5.91	\$ 3,149.86	\$ 251,631.88 56,805.20 3,276,326.21 859,251.51	\$ 834,286.98
		2,849.41		4,444,014.80
Decreased by Disbursements Expenditures under R.S. 4:19-15.11 - Cash Due State of New Jersey - Department of Health Reserve for Encumbrances Contracts Payable Due Current Fund Disbursed on Behalf of Current Fund Reserve for Community Development Block Grant Funds Payroll Deductions Payable Miscellaneous Trust Reserves	5,160.81 342.60 225.50 12.48	5,999.27	2,113.20 46,200.00 250,333.45 9,375.38 300.75 3,267,364.55 768,544.95	5,278,301.78 - 4,344,232.28
Balance Dec. 31, 2016		\$ 257.88		\$ 934,069.50

BOROUGH OF HADDON HEIGHTS

ANIMAL CONTROL FUND

Statement of Reserve for Animal Control Expenditures For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by: Receipts:		\$ 2,904.94
Dog Licenses Fees Cat License Fees	\$ 2,102.90 398.00	
		2,500.90
Decreased by:		5,405.84
Expenditures under R.S. 4:19-15.11 - Cash		5,160.81
Balance Dec. 31, 2016		\$ 245.03

License Fees Collected

<u>Year</u>	;	<u>Amount</u>
2015	\$	2,830.50
2014		2,766.40
	\$	5,596.90

BOROUGH OF HADDON HEIGHTS

ANIMAL CONTROL FUND

Statement of Due To State of New Jersey
For the Year Ended December 31, 2016

	For the Year Ended December 31, 2016		
Balance Dec. 31, 2015 Increased by:		\$	12.80
Receipts			342.60
Decreased by:			355.40
Disbursements			342.60
Balance Dec. 31, 2016		\$	12.80
		Exh	ibit SB-4
	ANIMAL CONTROL FUND Statement of Due To Current Fund For the Year Ended December 31, 2016		
Balance Dec. 31, 2015		\$	6.62
Increased by: Receipts - Interest Earned			5.91
Decreed by			12.53
Decreased by: Disbursements			12.48
Balance Dec. 31, 2016		\$	0.05

BOROUGH OF HADDON HEIGHTS

TRUST OTHER FUND

Statement of Due From Camden County Community Development Block Grant Receivable For the Year Ended December 31, 2016

Balance Dec. 31, 2015	\$ 58,700.00
Increased by: Year 38 Award	20,400.00
Degraced by:	79,100.00
Decreased by: Receipts	56,805.20
Balance Dec. 31, 2016	\$ 22,294.80
Analysis of Balance Dec. 31, 2016	
Year 38 Year 37	\$ 20,400.00 1,894.80
	\$ 22,294.80
	Exhibit SB-6
TRUST OTHER FUND Statement of Reserve for Community Development Block Grant For the Year Ended December 31, 2016	:
Balance Dec. 31, 2015	\$ 2,195.55
Increased by: Year 38 Award	20,400.00
Degraced by:	22,595.55
Decreased by: Disbursements	300.75

BOROUGH OF HADDON HEIGHTS
TRUST OTHER FUND
Statement of Miscellaneous Trust Reserves
For the Year Ended December 31, 2016

	Balance Dec. 31, 2015	Receipts	Unrealized Gain on Investments	Prior Year Encumbrances <u>Canceled</u>	Paid or <u>Charged</u>	Balance Dec. 31, 2016
Reserve for Recycling Reserve for Public Defender Reserve for Unemployment Compensation Reserve for Uniform Fire Safety Code - Penalties	\$ 6,552.40 2,019.07 31.75 5,76883	\$ 2,681.68 4,157.50 8,152.02 100.00			\$ 6,955.17 6,150.00 5,795.14 722.72	\$ 2,278.91 26.57 2,388.63 5,146.11
Reserve for Street Opermity Deposits Reserve for Planning & Zoning Board Reserve for Tax Title Lien Redemptions: Reserve for Citizen Donations to Police Department Reserve for POAA Reserve for Municipal Drug Alliance Donations Reserve for Police Forfeitine	22,436.18 22,436.18 474,329.73 3,514.11 3,148.28 25,575.93 2187.74	22,697.50 413,803.01 3,055.00 808.00 7,040.64		\$ 1,746.50	23,445.25 475,676.13 3,818.17 7,219.40 2,575.00	23,434.93 412,456.61 2,750.94 3,956.28 25,397.17
Reserve for Fire Department Reserve for Off Duty Police Reserve for Fourth of July Parade Reserve for Memorial Clock Donations	88,756.42 88,756.42 76.95 14,340.53	131,642.80 100.00 25.00			195,941.44	24,457.78 24,457.78 14,365.53
Reserve for Land Deposits Reserve for Community Garden Reserve for Heights Report Reserve for Shade Tree Donations	154,245.34 1,065.35 9,835.65 400.00	775.00 17,097.00		13.60	872.49 19,721.58	154,245.34 981.46 9,133.47 400.00
Reserve for Streetscape Reserve for Neighbor's Night Out Reserve for Affordable Housing Reserve for Recreation Donations Reserve for Playground Equipment Reserve for Recreation Field Use Length of Service Award Program	2.68 9,946.66 93,250.56	13,561.00 225,000.00 110.00 4,360.18 250.00 7,527.70	\$ 2,281.03	1,200.00	1,202.68 20,313.61 225.00	3,194.05 225,000.00 110.00 4,360.18 25.00 103,059.29
Receipts Length of Service Award Program	\$ 919,723.28	\$ 866,779.21 \$ 859,251.51 7,527.70 \$ 866,779.21	\$ 2,281.03	\$ 4,882.50	\$ 770,633.78	\$ 1,023,032.24
Disbursements Encumbrances					\$ 768,544.95 2,088.83 \$ 770,633.78	

BOROUGH OF HADDON HEIGHTS

TRUST OTHER FUND

Statement of Reserve for Payroll Deductions Payable For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by:	;	\$	6,169.10
Receipts: Net Payroll \$ 1,7	793,568.65		
•	482,757.56		
	102,707.00		
	_	3	,276,326.21
		3	,282,495.31
Decreased by:			
Disbursements:			
· · · · · · · · · · · · · · · · · · ·	793,568.65		
Payroll Deductions Payable	473,795.90		
	_	3	,267,364.55
Balance Dec. 31, 2016	;	\$	15,130.76
	_		
Analysis of Balance Dec. 31, 2016			
Pension	Ç	\$	15,766.87
Taxes and Unallocated	_		(636.11)
	_ ;	\$	15,130.76

BOROUGH OF HADDON HEIGHTS

TRUST OTHER FUND Statement of Reserve for Encumbrances For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by: Encumbrances Created			\$	6,995.70
Reserve for Recycling	\$	1,691.00		
Reserve for Neighbor's Night Out	Ψ	397.83	•	
				2,088.83
				9,084.53
Decreased by:		0.440.00		
Encumbrances Disbursed		2,113.20		
Encumbrances Canceled - Reserve for Trust Other		4,882.50	-	
				6,995.70
Balance Dec. 31, 2016			\$	2,088.83

BOROUGH OF HADDON HEIGHTS

TRUST OTHER FUND

Statement of Due To/From Current Fund For the Year Ended December 31, 2016

Balance Dec. 31, 2015 (Due To) Increased by:		\$	4,953.91
Receipts: Interfund Loan Returned - Trust Other Interest Earned	\$ 250,000.00 1,631.88	_	
			251,631.88
Decreased by:			256,585.79
Disbursements:	050 000 00		
Interfund Loan - Trust Other Disbursed by Trust Other on Behalf of Current Fund	250,000.00 9,375.38		
Interfund Disbursed - Tax Title Lien	333.45		
			259,708.83
Balance Dec. 31, 2016 (Due From)		\$	3,123.04
Analysis of Balance Dec. 31, 2016			
Payroll Trust		\$	(3,356.18)
Tax Title Lien			(880.45)
Trust Other			7,359.67
		\$	3,123.04

BOROUGH OF HADDON HEIGHTS

TRUST OTHER FUND

Statement of Investments - Length of Service Award Program
For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by: Contributions Interest Earned Increase in Investment Value	\$ 6,400.00 1,127.70 2,281.03	\$ 93,250.56
		 9,808.73
Balance Dec. 31, 2016		\$ 103,059.29
Schedule of Investments December 31, 2016:		
<u>Description</u>		<u>Amount</u>
Fixed Annuity Contract Money Market Funds Pooled Separate Accounts		\$ 56,697.73 19,309.43 27,052.13
		\$ 103,059.29

SUPPLEMENTAL EXHIBITS GENERAL CAPITAL FUND

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND Statement of General Capital Cash Per N.J.S. 40A: 5-5 - Treasurer For the Year Ended December 31, 2016

Balance Dec 31, 2015 Increased by Receipts:		\$	194,348.77
Budget Appropriation - Capital Improvement Fund	\$ 47,500.00		
Budget Appropriation - Deferred Charges to Future Taxation - Unfunded	200,000.00		
Improvement Authorization Refunds	18,665.25		
Reserve to Pay Debt	60,900.00		
Bond Anticipation Note	380,000.00		
Due Current Fund	134,122.42		
			841,187.67
			1,035,536.44
Decreased by Disbursements:			
Improvement Authorizations	440,557.93		
Reserve for Encumbrances	220,246.53		
Contracts Payable	332,160.00		
Due Federal and State Grant Fund	22,800.00		
Due Current Fund	 388.25	•	
			1 0 1 0 1 5 0 7 1
			1,016,152.71
Balance Dec 31, 2016		\$	19,383.73

BOROUGH OF HADDON HEIGHTS
GENERAL CAPITAL FUND
Analysis of General Capital Cash
For the Year Ended December 31, 2016

	Balance (Deficit) Dec. 31, 2016	513.00 26,656.22 87,300.00 11,441.16 38,949.15 6,391.02 57.01 13,201.32	(584.00) (6,000.71) (7,703.57) (622.31) (140.09) 162.18 (160.813.04) (160.813.04) (4,649.99) 28,210.00 (38,368.21) 1,400.00
ers	임	\$ 11,441.16 38,949.15 6,391.02	15,575.00 105,941.99 7,668.00 20,000.00 7,007.23 25,000.00
Transfers	From	\$ 45,000.00 7,668.00 3,140.00	1,211.83 1,343.13 1,832.10 11.01 29,959.52 14,121.00 66,611.90 12,545.89 1,390.00 45,340.17 7,799.00
ments	Miscellaneous	\$ 220,246.53 332,160.00 388.25 22,800.00	
Disbursements	Improvement <u>Authorizations</u>	07	\$ 8,868.75 3,833.91 9,935.00 25,644.01 4,649.99 326,449.83 37,576.44
ots	Miscellaneous	\$ 60,900.00	6,800.00 6,800.00 1,930.25 9,935.00 380,000.00
Receipts	Budget <u>Appropriation</u>	\$ 47,500.00	200,000.00
ı	Balance (Deficit) <u>Dec. 31, 2015</u>	\$ 513.00 24,156.22 26,400.00 227,914.53 335,300.00 (133,677.16) 36,001.32	(584.00) (6,000.71) (7,703.57) (622.31) (140.09) 1,211.83 162.18 1,343.13 1,343.13 1,832.10 11.01 29,959.52 14,121.00 11,889.75 67,104.15 (93,396.10) (341,447.03)
		Fund Balance Capital Improvement Fund Reserve to Pay Debt Reserve for Encumbrances Contracts Payable Contracts Payable - Retainage Due Contractor Due Current Fund Due Federal, State and Other Grant Fund	Ordinance Ordinance Number 1201 Fire Department Equipment 1218 Acquisition of Ambulance and Equipment 1234/1259 Acquisition of Equipment & Various Improvements 1250 Fire Department Turn Out Gear 1251 Technology Upgrades 1261 Improvements to Soccer and Recreational Fields 1280 Various Improvements 1382 Various Capital Improvements 1382 Various Equipment and Improvements 1400 Various Improvements 1404 Sewer Infrastructure Repairs 1404 Various Improvements 1411 Various Improvements 1422 Various Improvements 1423 Various Improvements 1434 Sewer Improvements 1434 Sewer Improvements

19,383.73

\$ 237,973.55 \$ 237,973.55

575,594.78

440,557.93 \$

()

593,687.67

194,348.77 \$ 247,500.00 \$

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND

Statement of Deferred Charges to Future Taxation - Funded For the Year Ended December 31, 2016

Balance Dec. 31, 2015 \$ 5,297,286.68

Decreased by:

2016 Budget Appropriations:

General Serial Bonds \$ 475,000.00

Green Trust Loan Payable 12,136.78

487,136.78

Balance Dec. 31, 2016 \$ 4,810,149.90

BOROUGH OF HADDON HEIGHTS
GENERAL CAPITAL FUND
Statement of Deferred Charges to Future Taxation - Unfunded
For the Year Ended December 31, 2016

Ordinance Number	Number Improvement Description	Balance Dec 31 2015	2016 Authorizations	Authorizations Reappropriated	Budget Appropriation	Balance Dec 31 2016	Analysi Bond Anticipation Notes	Analysis of Balance Dec. 31, 2016 d dation Improv	1, 2016 Unexpended Improvement Authorizations
	וווואסאפוופור הפאמואחוו		Addiolizations	Neapploplated	Appropriation	Dec. 31, 2010	NOIGS	Experimines	Addiolizations
1201	Fire Department Equipment	\$ 584.00				\$ 584.00		\$ 584.00	
1218	Acquisition of Ambulance and Equipment	6,000.71				6,000.71		6,000.71	
1234	Acquisition of Equipment & Various Improvements	7,703.57				7,703.57		7,703.57	
1250	Fire Department Turn Out Gear	622.31				622.31		622.31	
1259	Technoloy Upgrades	140.09				140.09		140.09	
1425	Various Improvements	451,250.00		\$ (47,992.77)	(47,992.77) \$ 200,000.00	203,257.23		160,813.04	\$ 42,444.19
1427	Purchase of Computer Equipment			5,000.00		5,000.00		4,649.99	350.01
1430	Installation of Lights for McCullough Field		\$ 380,000.00			380,000.00	\$ 380,000.00		
1432	Various Improvements			42,992.77		42,992.77		38,368.21	4,624.56
		\$ 466,300.68	466,300.68 \$ 380,000.00		\$ 200,000.00 \$		\$ 380,000.00	646,300.68 \$ 380,000.00 \$ 218,881.92 \$	\$ 47,418.76
		Improvement Authorizations Unfunded	ations Unfunded						\$ 75,628.76
		Less: Unexpended Proceeds of bond Anticipation Notes: Installation of Lights for McCullough Field	oceeds of Bond A for McCullough F	nticipation Notes: ield				I	28,210.00
									\$ 47,418.76

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND

Statement of Due To/From Current Fund For the Year Ended December 31, 2016

Balance Dec. 31, 2015 (Due From)		\$ 133,677.16
Increased by: Disbursed		388.25
		134,065.41
Decreased by:	A 445.00	
Interest Earned Interfund Receipts	\$ 445.26 133,677.16	
•		_
		134,122.42
Balance Dec. 31, 2016 (Due To)		\$ 57.01
		Exhibit SC-6
		ZAMBR 00 0
GENERAL CAPITAL FUND Statement of Capital Improvement Fu	und	
For the Year Ended December 31, 20		
Balance Dec. 31, 2015		\$ 24,156.22
Increased by:		47 500 00
Budget Appropriation		47,500.00
		71,656.22
Decreased by:		45 000 00
Appropriated to Finance improvement Authorizations		45,000.00
Appropriated to Finance Improvement Authorizations Balance Dec. 31, 2016		\$ 26,656.22

BOROUGH OF HADDON HEIGHTS
GENERAL CAPITAL FUND
Statement of Improvement Authorizations
For the Year Ended December 31, 2016

December 31, 2016	Unfunded	8		00	00	2	\$ 42,444.19	350.01	28,210.00	4,624.56	00	7 \$ 75,628.76			
Decem	Funded	\$ 162.18		6,800.00	3,021.00						1,400.00	\$ 25,546.77			
Paid or	Charged			\$ (4,300.00)	8,868.75	12,187.16	27,034.01	4,649.99	371,790.00	45,375.44	23,600.00	\$ 478,674.01			\$ 440,557.93 (18,665.25) 11,441.16 45,340.17
Prior Year Encumbrances and Contracts	Canceled				3 140 00		7,668.00					\$ 10,808.00			
Authorizations	Reappropriated	\$ (1,211.83)	(1,343.13)	(795.34)	(1.466.10)	(358.73)	(47,992.77)	5,000.00		50,000.00					
2016	Authorizations								\$ 400,000.00		25,000.00	\$ 425,000.00	\$ 380,000.00 45,000.00	\$ 425,000.00	
December 31, 2015	<u>Unfunded</u>						\$ 109,802.97					\$ 109,802.97	pəp		
Decembe	Funded	\$ 1,211.83 162.18	1,343.13	3,295.34	11,889.75	12,545.89						\$ 34,238.57	axation Unfun		
<u>Ordinance</u>	Amount	\$ 209,856.19 398,476.00	599,288.00 37.878.00	671,300.00	65,500.00	105,941.99	475,000.00	5,000.00	400,000.00	50,000.00	25,000.00	. "	Deferred Charges to Future Taxation Unfunded Capital Improvement Fund		Encumbrances ayable
O	<u>Date</u>	5/6/2008 9/2/2008	6/15/2010 5/3/2011	8/16/2014	9/18/2014	5/5/2015	7/7/2015	2/2/2016	6/8/2016	7/5/2016	9/6/2016		Deferred Charges to Capital Improvement		Disbursed Reimbursed Reserve for Encumb Contracts Payable
	Improvement Description	Improvements to Soccer and Recreational Fields Various Improvements	Various Capital Improvements Various Improvements	Purchase of Computer Equipment	Installation of Lights for McCullough Field	Various Improvements	Sewer Improvements								
Ordinance	Number	1261	1358	1400	1409	1422	1425	1427	1430	1432	1434				

\$ 478,674.01

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND

Statement of Contracts Payable and Contracts Payable Retainage Due Contractor For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by: Transfer from Improvement Authorizations			\$ 335,300.00 45,340.17
Decreased by: Disbursed Canceled		\$ 332,160.0 3,140.0	380,640.17
Balance Dec. 31, 2016			335,300.00 \$ 45,340.17
Analysis of Balance Dec. 31, 2016 Ronald Janney Electrical Ronald Janney Electrical Balance Dec. 31, 2016	Contracts Payable Retainage	Ordinance No 2016:1430 2016:1430	. Amount \$ 38,949.15 6,391.02 \$ 45,340.17
Statemen	ENERAL CAPITAL FUND It of Reserve for Encumbrances Year Ended December 31, 2016		Exhibit SC-9
Statemen	t of Reserve for Encumbrances		\$ 227,914.53 11,441.16
Balance Dec. 31, 2015 Increased by:	t of Reserve for Encumbrances	\$ 220,246.5 7,668.0	\$ 227,914.53 11,441.16 239,355.69

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND Statement of Reserve to Pay Debt For the Year Ended December 31, 2016

Balance Dec. 31, 2015 Increased by:	\$ 26,400.00
Receipts	 60,900.00
Balance Dec. 31, 2016	\$ 87,300.00

BOROUGH OF HADDON HEIGHTS

GENERAL CAPITAL FUND

Statement of New Jersey Green Trust Loan Payable For the Year Ended December 31, 2016

Balance Dec. 31, 2015		\$ 111,286.68
Decreased by:		
Principal Payments Paid by Budget Appropriation		12,136.78
Balance Dec. 31, 2016		\$ 99,149.90
Maturities of Loan Outstanding Dec. 31, 2016		
	<u>Interest</u>	<u>Principal</u>
2017	\$ 1,921.40	\$ 12,380.73
2018	1,672.55	12,629.59
2019	1,418.70	12,883.44
2020	1,159.74	13,142.40
2021	895.58	13,406.56
2022	626.10	13,676.02
2023	351.21	13,950.92
2024	70.80	7,080.24
	\$ 8,116.08	\$ 99,149.90

BOROUGH OF HADDON HEIGHTS GENERAL CAPITAL FUND

Statement of General Serial Bonds
For the Year Ended December 31, 2016

Balance Dec. 31, 2016	\$ 205,000.00	1,758,000.00		2,748,000.00
Paid by Budget <u>Appropriation</u>	\$ 100,000.00	225,000.00		150,000.00
Balance Dec. 31, 2015	\$ 305,000.00	1,983,000.00		2,898,000.00
Interest <u>Rate</u>	4.15% 4.25%	3.20% 3.40% 4.00% 4.00%	2.50% 2.50% 2.50% 2.50% 3.00% 3.00% 3.00%	3.00%
Maturities of Bonds Outstanding December 31, 2016 te Amount	\$ 100,000.00 105,000.00	245,000.00 265,000.00 390,000.00 415,000.00	160,000.00 175,000.00 200,000.00 205,000.00 220,000.00 225,000.00 230,000.00 230,000.00 230,000.00	248,000.00
Ma Bonds <u>Decen</u>	2/15/2017 2/15/2018	6/1/2017 6/1/2018 6/1/2019 6/1/2020	7/15/2017 7/15/2018 7/15/2019 7/15/2021 7/15/2022 7/15/2023 7/15/2024 7/15/2026 7/15/2026	7/15/2029
Amount of Original <u>Issue</u>	\$ 1,360,000.00	2,693,000.00	3,033,000.00	
Date of <u>Issue</u>	8/28/2002	6/11/2010	6/26/2014	
Purpose	General Improvement (Callable)	General Improvement (Non-Callable)	General Improvement (Callable on or after July 15, 2024)	

\$5,186,000.00 \$ 475,000.00 \$ 4,711,000.00

GENERAL CAPITAL FUND
Statement of Bond Anticipation Notes
For the Year Ended December 31, 2016

Balance ncreased Dec. 31, 2016	0,000.00 \$ 380,000.00
nterest <u>Rate</u> <u>Incr</u>	1.10% \$ 380,000.00
Date of II	8/11/2017
Date of <u>Issue</u>	8/11/2016
Date of Original <u>Issue</u>	8/11/2016
e <u>Improvement Description</u>	1430 Installation of Lights for McCullough Field
Ordinance <u>Number</u>	1430

BOROUGH OF HADDON HEIGHTS
GENERAL CAPITAL FUND
Statement of Bonds and Notes Authorized But Not Issued
For the Year Ended December 31, 2016

Balance Dec. 31, 2016	584.00 6,000.71 7,703.57 622.31 140.09 203,257.23 5,000.00
Notes <u>Issued</u>	380,000.00
Authorizations Reappropriated	(47,992.77) 5,000.00 \$ 42,992.77
₹ %	↔
Budget Appropriation	\$ 200,000.00
2016 <u>Authorizations</u>	\$ 380,000.00
Balance Dec. 31, 201 <u>5</u>	\$ 584.00 6,000.71 7,703.57 622.31 140.09 451,250.00
Ord. Number Improvement Description	Fire Department Equipment Acquisition of Ambulance and Equipment Acquisition of Equipment & Various Improvements Fire Department Turn Out Gear Technology Upgrades Various Improvements Purchase of Computer Equipment Installation of Lights for McCullough Field Various Improvements
Ord. Number	1201 1218 1234 1250 1425 1427 1430

\$ 266,300.68

\$ 380,000.00

\$ 200,000.00

\$ 380,000.00

\$ 466,300.68

PART 2

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

FOR THE YEAR ENDED

DECEMBER 31, 2016

Schedule of Findings and Recommendations For the Year Ended December 31, 2016

Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

None.

Summary Schedule of Prior Year Audit Findings and Recommendations as Prepared by Management

This section identifies the status of prior year findings related to the financial statements that are required to be reported in accordance with *Government Auditing Standards*.

FINANCIAL STATEMENT FINDINGS

Finding No. 2015-001

 $\frac{\textbf{Condition}}{\textbf{There were several instances of noncompliance with the Local Public Contracts Law}.}$

Current Status

The condition has been resolved.

Officials in Office and Surety Bonds

The following officials were in office during	Amount of	
<u>Name</u>	<u>Title</u>	Amount of Surety Bond
Jack D. Merryfield	Mayor	
Kathryn Lange	Council President	
Jacquelyn Valvardi	Councilwoman	
Stephen D. Berryhill	Councilman	
Susan R. Griffith	Councilwoman	
Richard DiRenzo	Councilman	
Vincent Ceroli	Councilman (Effective March 1, 2016)	
Earl R. Miller, Jr.	Councilman (Until February 2, 2016)	
Kelly Santosusso	Borough Clerk and Deputy Registrar of Vital Statistics	(A)
Christie Ehret	Treasurer, Chief Financial Officer	(B)
Eric Fitzgerald	Tax Collector and Municipal Search Officer	(B)
Thomas J. Colavecchio	Tax Assessor	(A)
Marian Hauser	Local Registrar	(A)
Katie Compton	Deputy Borough Clerk	(A)
John Szczerbinski	Construction Code Official	(A)
Edward P. Epstein	Municipal Judge	(B)
Catherine Lawson	Court Administrator	(B)
Michele Busarello	Deputy Court Administrator	(B)
Karen Eckert	Deputy Court Administrator	(B)
Sharon McMaster	Deputy Court Administrator	(B)
Cynthia White	Deputy Court Administrator	(B)

- (A) Insured for \$1,000,000 by the Garden State Municipal Joint Insurance Fund.
- (B) Statutory positions are covered by a Public Employee Blanket Crime Bond of \$1,000,000 with the Garden State Municipal Joint Insurance Fund.

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APPRECIATION

I express my appreciation for the assistance and courtesies rendered by the Borough officials during the course of the audit.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants & Consultants

Robert S. Marrone

Certified Public Accountant Registered Municipal Accountant

Nolut S. Maure